ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

County Government Center 255 Main Street Goshen, New York 10924 Phone: 845-291-2700 Fax: 845-291-2724

Robert Armistead, Chairman Mary Ellen Rogulski, Vice Chairman Stephen Brescia, Secretary John Steinberg, Jr., Assistant Secretary Henry VanLeeuwen Robert J. Schreibeis, Sr. Russell O. Vernon James O'Donnell, Executive Director Joel Kleiman, Chief Financial Officer Kevin Dowd, Attorney Laurie Villasuso, Administrative Assistant

Agenda

PLEASE TAKE NOTICE, The Orange County Industrial Development Agency will hold a regularly scheduled meeting on August 15, 2012 at 2:00 p.m. in the Orange County Business Accelerator, 4 Crotty Lane, Suite 100, New Windsor, New York, to consider and/or act upon the following:

Order of Business

- Roll Call
- Approval of the minutes from July 18 meetings
- Financial Reports and/or Requests for Payments
- New and Unfinished Business

Chairman's Report

New Board Member Appointment

Executive Director Report

OCBA Report

Discussions

Update from Steve Knob - Employment and Training

Resolutions

CRH Realty VI – Final Resolution

CRH Realty III - Initial Resolution

- Such other and further business as may be presented
- Public Comments
- Adjournment

Dated: August 7, 2012

Stephen Brescia, Secretary

By: James O'Donnell, Executive Director

ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

MINUTES

July 18, 2012

A regular meeting of the Orange County Industrial Development Agency was convened in public session on July 18, 2012 at 1:00 P.M. at the Orange County Business Accelerator, in New Windsor, New York.

The meeting was called to order by the Chairman, Robert Armistead, and upon roll being called, the following were:

<u>PRESENT</u>: Stephen Brescia, Henry VanLeeuwen, Robert Schreibeis, Robert Armistead,

Mary Ellen Rogulski

ABSENT: John Steinberg

ALSO PRESENT: James O'Donnell – Executive Director

Phil Crotty – Attorney

Laurie Villasuso – Administrative Assistant

James Petro

Russell Gaenzle - Harris Beach, PLLC

Peter Gregory – Orange County Business Accelerator Maureen Halahan – Orange County Partnership

Brian Gates - HVEDC

James Walsh - Times Herald record

Senator Bill Larkin

Jim McGee – Senator Bill Larkin's office David Church – Orange County Planning

Mayor Russ Potter – Port Jervis Kathleen Hendrickson – Port Jervis

Anna Tison – Port Jervis

Russ Vernon Alan Seidman Peter Malone

Chairman Robert Armistead calls the meeting for the Orange County IDA, July 18, 2012 (Pledge of Allegiance is recited). Board consists of five members. There is a quorum.

Chairman Armistead then advises the room that, at this time, the Orange County Industrial Development Agency will move into Executive Session to discuss personnel. He asks everyone present in the room to exit, except for all Board Members, Ms. Villasuso and Misters Crotty and O'Donnell.

Mr. Crotty reads Resolution Approving Executive Session to Discuss (1) Position of Development Director at Orange County Business Accelerator; and (2) IDA Attorney, Following Retirement of IDA Attorney Phil Crotty aloud. Motion made by Brescia, seconded by Schreibeis. Open for discussion. Affirmative votes of all members present resulted in motion carried.

Executive Session

Chairman Armistead advises that the first matter at hand is the potential hire of Peter Malone as Development Director.

Mr. Crotty notes that there are four responsibilities of the directors of the Orange County Business Accelerator, being to manage the leases, filling the suites, mentoring clients and creating a buzz with events and such. Mr. DiTullo brought Mr. Gregory to help with these four facets of the job, and it is believed that Mr. Malone would be an excellent addition to Mr. Gregory as part of a Directing team. The Members agree that an addition to the Accelerator team would be welcome.

Mr. Malone's resume is discussed, and it is noted that Mr. O'Donnell and Chairman Armistead have interviewed Mr. Malone twice. Mr. O'Donnell adds that Mr. Malone's job will be to fill the Accelerator, and the job begins as 20 hours per week, with the potential to grow into a full time job.

Mr. Malone is brought into the Executive Session to meet the remaining Board Members. He offers an overview of his experience and some ways he believes he will be able to fill the Accelerator.

Mr. Malone thanks the Members for their time and for the opportunity and exits.

[Mr. VanLeeuwen enters]

Chairman Armistead moves on to address IDA Attorney selection.

Mr. Crotty notes that there were 6 attorneys interviewed for the position.

The members discuss who they each believe would be best fit for IDA attorney, and why.

Mr. Crotty reads Resolution to Exit Executive Session Following Discussion of (1) Development Director at Orange County Business Accelerator; and (2) IDA Attorney, Following Retirement of IDA Attorney Phil Crotty aloud. Motion made by Brescia, seconded by Schreibeis. Open for discussion. Affirmative votes of all members present resulted in motion carried.

End of Executive Session

Chairman Armistead welcomes all attendees back to the meeting.

Review of the prior June 20 and 27, 2012 meeting minutes. Motion made by VanLeeuwen, seconded by Brescia to approve the minutes as presented. Affirmative votes of all members present resulted in motion carried.

Roll Call taken.

Financial Reports and/or Requests for Payment

Mr. Kleiman is unable to attend the meeting due to a meeting with the County Executive. In his absence, the members review the financial reports provided in their packets, along with the list of vouchers and payments for the month. There are no changes to the reports, or to the vouchers and payments.

Motion made by Brescia, seconded by Rogulski, that the Board accepts the financial report and authorization of payments and vouchers for July 2012. Open for discussion. Affirmative votes of all members present resulted in motion carried.

Port Jervis Whitewater Park - Project Expenditure Resolution

Representatives from the Port Jervis Whitewater Park advise the Members that, at this time, the next step will be the permitting step. Ms. Hendrickson advises that the park submitted a CFA, and they should hear back within thirty to sixty days. The project was submitted as part of the Delaware River Collaboration Project, and they hope to get funding through the Division of Costal Resources.

Mr. Brescia asks them to clarify the number of sites; Mayor Potter notes that there is one site, but three features in the river. In the permitting stage, they will know if they are allowed to put all three features in the river, as allowed by the Delaware River Basin Commission and the DEC. The one site is approximately half a mile, in the city of Port Jervis.

Mr. Brescia then notes that Governance met before the meeting; the project meets the three criteria that they always consider: Job creation, promotes tourism and is good for the County. Because the project meets all three, and because the project has received funding from the County Executive's office, and because they're working with the County already, the Governance Committee fully supports the project.

Mr. Crotty reads Resolution Approving \$55,000 Project Expenditure to City of Port Jervis for Whitewater Park Project aloud. Motion made by Brescia, seconded by VanLeeuwen. Open for discussion. Affirmative votes of all members present resulted in motion carried.

Mr. Crotty notes that the City of Port Jervis will sign an agreement, and that the IDA will pay the vendor directly.

New Planet Energy (NPE Holdings) - Preliminary Resolution

Mr. O'Donnell advises the Members that he spoke with John Cruikshank, who is in charge of development for New Planet Energy, which is a waste energy company, out of Delaware. They are looking at 63 acres in the Town of Wawayanda for their \$430M project, with 125 full time jobs, 350-400 construction jobs. Pete Hammond, Deputy Commissioner, looked at their project, and notes that preliminarily, the project looks viable. There is still more work to do at the county and town levels. He also notes that at some point they will need to come before us to make a presentation.

Mr. Gaenzle also notes that he had a brief conversation with the company about the project, and he and Mr. O'Donnell stress that the resolution is preliminary, and only accepts the application.

Mr. Crotty reads Resolution Accepting the Application of NPE Holdings, LLC aloud. Motion made by Schreibeis, seconded by VanLeeuwen. Open for discussion. Affirmative votes of all members present resulted in motion carried.

Chairman's Report

Chairman Armistead addresses the two items discussed during Executive Session, and adds that he would like to vote on the issues at this time.

Mr. Crotty reads Resolution Approving 2012-13 Contract for OCBA Development Director aloud. Motion made by Rogulski, seconded by Schreibeis. Open for discussion. Affirmative votes of all members present resulted in motion carried.

In addition to appointing Peter Malone as Development Director, Chairman Armistead would like to have the members vote on appointing Kevin Dowd as the new IDA Attorney.

Mr. Crotty reads Resolution Appointing New IDA Attorney aloud. Motion made by Schreibeis, seconded by Brescia. Open for discussion. Affirmative votes of all members present resulted in motion carried.

Executive Director Report

Mr. O'Donnell advises on June 29 at the College of New Rochelle the Hudson Valley Regional Council Meeting was held. He notes that this round of funding is a little different than the last round.

Last round, there was competition for \$200M; the state was divided into 10 councils, and 4 of the regions got \$40M – in tax credits and some capital money – and the six others split the \$40M. We ended up with about \$6M last round.

This time, \$150M in Capital money was divided as follows: Of the four winners from the last time, 2 of those are competing against each other. Two of them will get \$25M in capital money each for their region. Of the other six, a group that includes us, three of them will win \$25M in their region for their priority project. The five that don't get funded this time will split the last \$25M.

Each region puts their game plan together and makes a formal presentation. Some of our projects are the medical college at Horton, the rehab of the Dominican Building at Mt. Saint Mary's College (which includes expansion of their business school), Mr. Cozzolino's manufacturing cluster, and the OCBA/Food and Beverage Alliance food lab project.

Additionally, Mr. O'Donnell met with Dean Thompson of the New York International New College in Tuxedo. He also met with representatives from Pace University and Woodbury Commons officials. What they're trying to do at the NY International College is to come up with some Economic Development Program tied in with some of the businesses at Woodbury. Pace University used to have a satellite office in Orange County, and this is an opportunity to get them back here.

This Monday is the public hearing on Crystal Run Healthcare in the Town of Wallkill.

OCBA Report

Mr. Gregory notes that there are new clients coming in. Medical Merete, from Germany, distributes artificial knees and parts for surgeries. They make kits and send them out overnight to doctors. They will eventually hire one or two medically trained employees. These employees go so far as to train the doctors on the product in the operating rooms.

Roadlok will also be coming into the Accelerator.

In addition, there are two prospects on the horizon: One is a cloud computing company and the other will formulate beauty products, and she heard about the Accelerator through word of mouth.

Mr. Gregory distributes a proposed marketing budget and campaign. He notes that he's responding the request at the last meeting for more information. He points out that at this point in time, OCBA uses a "push and pray" method that sends out information to an uncharacterized audience, and doesn't track the success – or lack thereof – of any campaign. Going forward, there would be a more defined audience and the ability for our audiences to communicate with one another; it opens a new sort of relationship: people talking to us, and people talking to each other through social media. Should this plan be approved, there would be a dedicated salesperson manning the social media for the Accelerator.

Mr. Gregory has also met with Ms. Halahan of the Orange County Partnership to find out what has and has not worked for her organization. He notes that there hasn't been much interaction with Focus Media recently. Chairman Armistead asks if there is any redundancy between the OCP marketing and the proposed OCBA campaign. Ms. Halahan notes that while the end goal is the same, the target audiences are very different. Mr. O'Donnell suggests that we should find where the two campaigns overlap.

Special Presentation to Former Chairman Petro - Senator Larkin

Chairman Armistead thanks the Senator for coming. Senator Larkin presents Mr. Petro with a Resolution, recognizing his service and his contribution to the community, passed unanimously on the 19th day of June. In part, the Resolution reads, "On behalf of the 62 members of the New York State Senate, we congratulate you on your accomplishments and what you've done for your community in order to make this a better place to live, work and enjoy life."

Mr. Petro thanks the Board once again, and notes his appreciation for the Members, Senator Larkin, and everyone he's worked with throughout his time with the Orange County Industrial Development Agency.

Chairman Armistead then presents Mr. Petro with a clock from the Orange County Industrial Development Agency Board.

OCP Report

Ms. Halahan begins by giving project updates to the Board:

*Project Lighthouse – Came to the OCP through HVEDC, and they are interested in 25-40 acres of land to store their pre-cast cement material. Misters O'Donnell and Oates toured the facility in MA. There is a potential to build a large project.

*Project Deep Freeze – Food distribution, cold-storage operation with plans to occupy a building as soon as a site is identified. The site needs to be 10-50k square feet, with at least 20k square feet refrigerated. Their job count will be roughly 20, and OCP has submitted 3 sites to date.

*Project Car – the lead was directly from the WSJ campaign, and the company was not originally looking in Orange County. At this time, however, there have been 2 site visits, with a 14-18 square foot requirement. The project will generate about 5 jobs in their training facility, but it is a known entity and has some possibility for growth.

*FAA – The FAA plans to build a \$95M Air Traffic Control Facility, and Stewart is being considered for the facility. It will bring roughly 950 jobs to the area if it is built here, and it is the Integrated Control facility. Ms. Halahan has put together a nice package encouraging the consideration of Stewart.

The last trade show OCP attended was last month, for the New York State Association of Realtors, and they have arranged visits with CBRE Representatives out of the Capital District who have never been to Orange County before.

The Alliance for Balanced Growth is holding their second quarterly meeting on Tuesday July 24 at West Hills Country Club.

Ms. Halahan also notes that her office sent out e-blasts to local businesses asking if they were considering expansion or having problems with retention, and received 2 responses so far and have scheduled meetings accordingly.

Ms. Halahan adds that Centerline Studios received their loan approval last week and should close very soon.

CNC Advanced Manufacturing - Update

Mr. Petro advises that Don Green contacted him, and noted that the CNC equipment has to be moved from its current location almost immediately. Mr. Petro mentions that he knows of property where it can be stored, but suggests the Board find something less expensive to rent for storage purchases. Mr. O'Donnell says he will research the matter, but would like authorization from the Board to make the necessary arrangements.

Mr. Brescia makes a motion to allow the Executive Director to handle the CNC Storage issue, Mr. VanLeeuwen seconds. All in favor.

Mr. Crotty adds that the 2 focus groups have taken place, and another one at the end of July to wrap up the focus groups, at which time they will be in a position to make a presentation to the college. Chairman Armistead notes that there was a great response from manufacturers throughout not only Orange County, but the Hudson Valley region.

Such other and further business

Chairman Armistead and Mr. Brescia note that Russ Vernon should be appointed to the IDA board by the next weekend.

Chairman Armistead applauds Mr. Crotty and Mr. Petro for all of their work, and reiterates that they will certainly be missed.

With no further business, meeting called for adjournment by Chairman Armistead; motion made by Mr. VanLeeuwen, seconded by Brescia, the time being 3:45p.m.

Orange County Industrial Development Agency Income and Expense Summary August 2012

	-	July 2012		an July '12		Budget	20	over Budget
ncome								
Closing Fees	\$	-	\$	186,000.00	\$	983,333	\$	(797,333)
Fees	\$	1,419,323.14	\$	1,843,931.20	\$	563,000	\$	1,280,931
IDA Administrative Fees	\$	2,500.00	\$	10,000.00	\$	7,500	\$	2,500
Interest Earnings	\$	1,656.20	\$	9,604.40	\$	30,000	\$	(20,396)
Millennium Pipeline Grant	\$	-	\$	108,000.00	\$	-	\$	108,000
Orange County Bus. Accelerator								
Client Rents	\$	-	\$	68,596.79	\$	93,000	\$	(24,403)
HVEDC Rent	\$	- 1	\$	-	\$	40,000	\$	(40,000)
Interest	\$	- 1	\$		\$	300	\$	(300)
Sponsorship	\$		\$		\$	2,000	\$	(2,000
Utility Reimbursements	\$	-	\$		\$	5,000	\$	(5,000
Total Orange County Bus. Accelerator	\$	-	\$	68,596.79	\$	140,300	\$	(71,703
Pass Thru Legal Fees	\$	2,500.00	\$	10,000.00	\$	7,500	\$	2,500
Recovered Funds	\$	-	\$	331.14	\$	255,000	\$	(254,669
Total Income	\$	1,425,979.34	\$	2,236,463.53	\$	1,986,633	\$	249,831
Expense								
Administrative Costs								
Advertising	\$	_	\$	_	\$	1,500	\$	(1,500
Auditors	\$	-	\$	2,750.00	\$	13,000	\$	(10,250
Insurance	\$	-	\$	6,063.00	\$	7,000	\$	(937
Mileage	S	-	\$	-	\$	500	\$	(500
Miscellaneous	\$	_	\$	713.20	\$	5,000	\$	(4,287
OCIDA Admin. Support	\$		\$	_	\$	15,000	\$	(15,000
Office Expense	\$	-	\$	320.36		10,000	1	(10,000
Secretary/Bookkeeper	\$	500.00	\$	1,000.00	\$	47,130	\$	(46,130
Total Administrative Costs	\$	500.00	\$	10,846.56	\$	89,130	\$	(78,283
Agency Contribution Costs					_	30,100		
Hudson Valley Eco. Dev. Corp.	\$		\$		\$	20,000	\$	(20,000
O.C. Empire Zone	\$	_	\$	_	\$	5,000	\$	(5,000
O.C. Foreign Trade Zone	\$	_	\$	-	\$	25,000	\$	(25,000
O.C. Partnership	\$	50,000.00	\$	145,477.00	\$	245,477	\$	(100,000
Patterns for Progress	\$	-	\$		\$	17,000	\$	(17,000
Total Agency Contribution Costs	\$	50,000.00	\$	145,477.00	\$	312,477	\$	(167,000
Legal		00,000.00	Ť	110,177.00		012,111	-	(101)000
Legal, Pass Thru	\$	2,500.00	\$	7,500.00	\$	7,500	\$	
Legal - Other	\$	9,230.00	\$	45,530.94	\$	96,000	\$	(50,469
Total Legal	\$	11,730.00	\$	53,030.94	\$	103,500	\$	(50,469
O.C. Business Accelerator	<u> </u>	11,700.00		30,000.01		.00,000	Ť	(55),00
Business Accelerator Funding	\$		\$	341,000.00	\$	682,000	\$	(341,000
Total O.C. Business Accelerator	\$	_	\$	341,000.00	\$	682,000	\$	(341,000
Other Expenses	Ψ.		Ψ.	011,000.00	-	002,000	-	(0.11,000
Conf. Seminars & Events	\$	- 1	\$	1,957.93	\$	5,000	\$	(3,042
Dues & Subscriptions	\$		\$	49.95		0,000	•	(0,012
Meals and Entertainment	\$	= = =	\$	216.98				
Promotional Expenses	\$		\$	4,054.38	\$	30,000	\$	(25,946
Total Other Expenses	\$	-	\$	6,279.24	\$	35,000	\$	(28,721
Projects	4		Ψ	0,210.24	-	00,000	-	(20,72)
Projects	6		\$	111,865.25	\$	350,000	\$	(238,135
Total Projects	\$		\$	111,865.25	\$	350,000	\$	(238,135
Total Expense	\$	62,230.00	\$	668,498.99	\$	1,572,107	\$	(903,608
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Orange County Industrial Development Agency Banks Accounts/Certificates of Deposit/Money Markets Accounts As of July 31, 2012

	Purchase	Maturity	# of				Interest		Interest	=
#	Date	Date	Days	Bank		Principal	Rate		Amount	Status
1	10/5/07	1/4/08	91	Catskill Hudson Bank	\$	2,820,045	5.03%	\$	37,931.64	closed
2	12/10/07	1/15/08	36	Catskill Hudson Bank	\$	1,000,000	4.82%	\$	4,820.00	closed
3	12/10/07	2/19/08	71	Catskill Hudson Bank	\$	1,000,000	4.79%	\$	9,446.94	closed
4	1/4/08	3/18/08	74	Orange County Trust	\$	1,000,000	4.52%	\$	9,291.11	closed
5	1/4/08	4/15/08	102	Catskill Hudson Bank	\$	1,000,000	4.75%	\$	13,458.33	closed
6	1/4/08	5/20/08	137	Catskill Hudson Bank	\$	1,000,000	4.75%	\$	18,076.39	closed
7	1/15/08	6/17/08	154	Catskill Hudson Bank	\$	1,000,000	4.45%	\$	19,036.11	closed
8	2/19/08	7/15/08	147	Catskill Hudson Bank	\$	1,000,000	3.13%	\$	12,780.83	closed
9	7/15/08	9/17/08	63	Catskill Hudson Bank	\$	1,000,000	3.13%	\$	5,477.50	closed
10	8/19/08	10/15/08	55	Catskill Hudson Bank	\$	1,000,000	3.06%	\$	4,675.00	closed
11	9/17/08	12/17/08	91	Catskill Hudson Bank	\$	4,800,000	3.18%	\$	38,584.00	closed
12	10/15/08	4/15/09	182	HSBC	\$	1,004,690	3.70%	\$	18,793.00	closed
13	12/17/08	6/17/09	182	Orange County Trust	\$	5,342,486	3.12%	\$	83,114.44	closed
14	4/15/09	10/21/09	189	Orange County Trust	\$	1,023,484	1.40%	\$	7,419.55	closed
15	6/17/09	12/16/09	182	Orange County Trust	\$	5,425,922	2.10%	\$	56,816.10	closed
16	10/21/09	1/20/10	91	Catskill Hudson Bank	\$	530,917	1.02%	\$	1,368.88	closed
17	12/16/09	3/17/10	91	Orange County Trust	\$	2,800,000	0.85%	\$	5,934.00	closed
18	12/16/09	6/16/10	182	Orange County Trust	\$	2,682,739	1.32%	\$	17,657.56	closed
19	1/20/10	9/15/10	238	Orange County Trust	\$	532,285	0.80%	\$	2,776.63	closed
20	3/17/10	9/15/10	182	Catskill Hudson Bank	\$	1,400,000	0.65%	\$	4,600.56	closed
21	12/29/09	12/15/10	351	Orange County Trust	\$	750,000	1.05%	\$	7,572.95	closed
22	3/17/10	3/16/11	364	Catskill Hudson Bank	\$	1,405,934	0.70%	\$	9,950.89	closed
21	6/16/10	6/15/11	364	Orange County Trust	\$	2,300,396	0.75%	\$	17,205.70	closed
22	6/15/11	12/21/11	189	Orange County Trust	\$	2,317,650	0.45%	\$	5,400.44	closed
23	12/21/11	12/19/12	364	Orange County Trust	\$	2,323,051	0.50%	\$	11,583.43	open
						Amount	% of total			rate
Banl	Accounts			Chase - checking	\$ 1	1,804,431.73	21%	ba	ink account	0.10%
Certi	ficates of De	posit		Orange County Trust	\$ 2	2,323,050.52	27%	CI	D	0.50%
Mon	ey Market			Orange County Trust	\$ 4	1,425,320.29	52%	М	M	0.40%
				total		3,552,802.54	100%			

Orange County Funding Corporation As of July 31, 2012

Chase - checking \$ 133,077 bank account

Orange County IDA

Received July-August 2012

NPE Holdings (App Fee)		5,000.00
IBM (IDA Fee)		709,661.57
IBM (IDA Fee)		709,661.57
	Total	1,424,323.14

Vouchers & Payments August 2012

General Paper Control Corp (*Paid*)	45.47
PTAC (first half of annual IDA Contribution)	12,000.00
Orange County Business Accelerator (3rd Quarter)	170,500.00
Frances Roth (CRH Public Hearing)	250.00
Kelly Reilly (Reimbursement)	126.70
Harris Beach PLLC (NPE Holdings Pass Thru)	2,500.00
Philip A. Crotty, PC (Month of June)	7,770.00
Hudson Valley Food and Beverage (Annual Contribution)	20,000.00
NYS Dept of Law (OCFC Filing)	25.00
Total	213,217.17

Notice to Purchaser In the event this check is lost, misplaced or stolen, a sword statement and 90 day waiting period will be required prior to replacement. This check should be negotiated within 90 days

Date

JULY 12, 2012

30-1/1140 NTX

Banking Center

BROOKLYN HEIGHTS

0094152 00009

0003475237

JOHN CRUIKSHANK

Remitter (Purchased By)

5000.00

32-14-3774B 06-2005 Pay

FIVE THOUSAND DOLLARS AND OO CENTS

To The

ORANGE COUNTY INDUSTRIAL

Order **DEVELOPMENT AGENCY** Of

Authorized Signature

Bank of America, N.A. San Antonio, Texas

VOID AFTER 90 DAYS

#3475237# #114000019#

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Accounts Payable Center 1701 North Street, Endicott, NY 13760-5553 (607)429-4848

DATE: 2012/07/24 Vendor X310500

Check Number

0004089233

Invoice Number	Description	PO Num	Invoice Amount	Discount Amount	Amount Paid
07202012	SUT TOTAL PAID 709,661.57		709,661.57	0.00	709,661.57
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Check Number

50-937 213

0004089233

Pay to the order of

1701 North ST , Endicott, New York 13760-5553

DATE: 2012/07/24

International Business Machines Corporation

ORANGE COUNTY GOVERNMENT CENTER INDUSTRIAL DEVELOPMENT AGENCY 255 275 MAIN STREET GOSHEN NY 10924 UNITED STATES

The sum of

\$******709,661.57**

Per

Authorized signature

JP Morgan Chase Bank



Accounts Payable Center 1701 North Street, Endicott, NY 13760-5553 (607)429-4848

DATE: 2012/07/24 Vendor X310500

Check Number

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Invoice Number	Description	PO Num	Invoice Amount	Discount Amount	Amount Paid
07202012	SUT 709,661.57		709,661.57	0.00	709,661.57
				111	

Check Number

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t plernational Business Machines Corporation 1701 North ST , Endicott, New York 13760-5553

Pay to the order of

DATE: 2012/07/24

ORANGE COUNTY GOVERNMENT CENTER INDUSTRIAL DEVELOPMENT AGENCY 255 275 MAIN STREET GOSHEN NY 10924 UNITED STATES

The sum of

Pay

\$********709,661.57**

Per Authorized signature

JP Morgan Chase Bank

Syracuse: NY 13206



150 Kettletown Road Southbury, CT 06488

July 20, 2012

Orange County Industrial Development Agency County Government Center Goshen, New York 10924

Subject:

IDA Certification of Value

IDA Certification of Population

Reference: Agreement – First Amendment between Orange County Industrial

Development Agency and IBM Global Services dated December, 1, 2009

This is the sworn certificate of population and sworn certificate of value for the transactions transferred for the accrual period June 01, 2011 through May 31, 2012.

The IBM population in Orange County as of May 31, 2012 was 396 which satisfies the head count requirement for the 2% IDA fee in addition to the 2% base IDA fee.

The attached file is summarized list of IBM Global Services transactions. The summary does not include the detail associated with each particular transaction during the accrual period due to the large volume. This information is available for inspection upon your request.

I have authority and knowledge of these facts, and certify that the stated employee population and value of transactions transferred is true and correct.

Enclosed is the summary, IDA fee calculation, and IDA payments. Please contact Risa Robinson at (203) 486-4289 or myself at (203) 486-2413 should you have any questions.

Sincerely.

Joseph Como

Personal Property and Sales/Use Tax Manager

Enclosures

IBM Corporation ORANGE County, NY IDA Period: June 01, 2011 through May 31, 2012

Activity Description		Total
Leases		\$ 2,288,976.65
Internal Transfers		\$ 6,372,579.59
Purchase (OEM)		\$ 26,821,522.14
Subtotal		\$ 35,483,078.38
Annual IDA Taxable Base @	2.00%	\$ 709,661.57
Net IDA Fee		\$ 709,661.57
Additional fee based on FTE	2.00%	\$ 709,661.57
TOTAL IDA FEE DUE		\$ 1,419,323.14

NOTE: Base fee is depedent on number of FTEs at the Facility

Number of FTE		
Employees	Percentage Increase	F/T Headcount
550 or more	0	
500 to 549	0.5%	
450 to 499	1.00%	
400 to 449	1.50%	
350 to 399	2.00%	396
348 or less	2.125%	

THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

COUNTY GOVERNMENT CENTER GOSHEN, NY 10924

- 10			GOSHEN, NY 10924			
7/26	(Date)					
	(2000)		Pay To General Paper Control Corp			
	(For Agency Use Only	′)	Address 16 County Route 93			
	Claim No.		New Hampton, NY 12553			
DATE	QUANTITY	DE	SCRIPTION OF MATERIALS OR SERVICES	UNIT PRICE	AMOUN	Т
			OCK TOWN THE WAY TO SHARE THE SHARE		7100.	
7/26/12	N/A	Storage/de	elivery of OCCDC Documents		45	47
			1.2.			
			White \ P			1
			/ Well with hor '		45	47
			Paid 1/24/12	TOTAL	45	4 /
			<u> </u>			
by the person Agency. Reviewed by	CEO	ooses and at the		it of the Orange County Indu		ent
STA	TE OF NEW YORK: CO	INTY OF OR AN	NGF			
2777			says that he/she is			
of			Title (President or oth	ner office or member)		
01 _	Name of corpo	ration or firm				
representatives that	at the above claim is true a	and correct; that t	duly authorized to execute this proof of claim, and hereby certifies to the Orange he services charged for were actually rendered; that the articles charged for there whole amount claimed remains due, owing and unpaid, and that there are no feder	in have been furnished and deliv	ered; that the	's and
Clair Development Age		neither himself, n	or any of his employees, having an interest, direct or indirect, in this claim, are o	fficers or employees of the Oran	ge County Industri	ial
Clair Industrial Develo		es that no officer	or employee of said corporation, having an interest, direct or indirect, in this claim	im, are officers or employees of	the Orange County	/
Clair performance of de		ficer of the Orang	ge County Industrial Development Agency, certifies that this claim is only for co	inpensation and or necessary ex	penses incurred in	the
This	certification is made purs	uant to the provis	sions of Article IV of the By-Laws of Orange County Industrial Development Ag	gency.		
	(For Agency Use Only)		Signature of Claimant			
Dated						
Audited	Date		Date			
Paid by Chec	k					

(Form updated July 2009)

6
355-76(
Fax: 3
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Printed: 07/27/2012 13:49:27

PAGE: 1
Report RTRP0500E

			100		REGORDSIREOUEST	Work Order #:	149759
Account: 230							
REQUESTED BY:		LAURIE VILLASUSO			Phone: 291-7639	Create Time:	13:39:21
	Orange	Orange County Capital Development Corp.	Developme	ant Corp.	Dept:	Create Date	07/27/12
	22 WE GOSHI	22 WELLS FARM RD. E GOSHEN,NY	EMERGEN 10924	CY SER\	22 WELLS FARM RD. EMERGENCY SERVICES CENTE Bharge to: GOSHEN,NY 10924		JUDY
		\				Route:	Truck 2
Deliver To:	ט פונאטופ טי	eliver To: NOTES: AI SO DICKIID OMECK (45.47)	(970			
Service	BOX#	LOCATION	TR Court	TINE#	TrFile		DELIVERED
RBN	1000	01-0231-3-06	672867	0001			***YES***
				0001	TR1 , LAURIE VILLASUSO		
RBN	1001	01-0231-3-06	672868	0002	0	; ;	***YES***
RBN	1002	01-0231-3-06	672869	0003	0		***YES***
RBN	1003	01-0231-3-06	672870	0004	0		***YES***
RBN	1004	01-0231-3-06	672871	9000	0		***YES***

WORK ORDER SUMMARY:

5 RBN - Retrieval - Box BOXES FOR DELIVERY

Signature: Try Jack

DATE: 7 30

Please Print Name: Signal Chan Steril wo 149759

Orange County Capital Development Corp.

STATEMENT OF ACCOUNT

Statement Date: 07/23/2012 From: General Paper Control Corp. **Orange County Capital Development C** Account: 230 16 County Route 93 4 London Ave New Hampton, NY 10958 New Windsor, NY 12553

> This is just a friendly reminder of an outstanding balance due on your account 1.5% will be added to remaining balances monthly.

				Late		Days
Invoice	Date	Total	Amount Paid	Charges	Balance	Past Due
040474	04/00/0040	M4 50		0.45	00.04	0.45
013174	04/30/2010	\$1.56		0.45	\$2.01	815
013295	05/31/2010	\$1.56		0.45	\$2.01	784
013410	06/30/2010	\$1.56		0.45	\$2.01	754
013539	07/31/2010	\$1.56		0.45	\$2.01	723
013664	08/31/2010	\$1.56		0.45	\$2.01	692
013792	09/30/2010	\$1.56		0.45	\$2.01	662
013912	10/31/2010	\$1.56		0.45	\$2.01	631
014050	11/30/2010	\$1.56		0.42	\$1.98	601
014173	12/31/2010	\$1.56		0.36	\$1.92	570
014289	01/31/2011	\$1.56		0.36	\$1.92	539
014409	02/28/2011	\$1.56		0.33	\$1.89	511
014529	03/31/2011	\$1.56		0.30	\$1.86	480
014650	04/30/2011	\$1.56		0.27	\$1.83	450
014772	05/31/2011	\$1.56	<u>.</u>	0.24	\$1.80	419
014900	06/30/2011	\$1,56		0.21	\$1.77	389
015026	07/31/2011	\$1.56		0.18	\$1.74	358
015156	08/31/2011	\$1.56		0.15	\$1.71	327
015293	09/30/2011	\$1.56		0.12	\$1.68	297
015424	10/31/2011	\$1.56	· •	0.10	\$1.66	266
015559	11/30/2011	\$1.56		0.08	\$1.64	236
015684	12/31/2011	\$1.56		0.06	\$1.62	205
015814	01/31/2012	\$1.56		0.06	\$1.62	174
015943	02/29/2012	\$1.56		0.04	\$1.60	145
016069	03/31/2012	\$1.56		0.02	\$1.58	114
016200	04/30/2012	\$1.56		0.02	\$1.58	84

Totals: \$6.47 \$45.47

General Paper Control Corp.

16 County Rte 93 New Hampton, New York 10958 (845) 355-1223 Fax 355-7609

Invoice **INVOICE #016457** Account # To: 06/30/2012 Invoice Date: **Period Covered:** 06/01/2012 **To**: 06/30/2012 Orange County Capital Development Corp. 4 London Ave Terms: Contract New Windsor, NY 12553 Invoice Type Service and Storage Invoice **Description** Services: Code **Service Description** Units Rate **Amount** Service Subtotal: \$0.00 Storage: Opening Storage Balance: CF 06/01/2012 6.0 \$0.2400 MONTHLY RATE Closing Storage Balance 06/30/2012 6.0 \$1.44 \$1.44 Storage Subtotal Services: \$0.00 Storage: \$1.44 Note: Please see itemized reports for verification of all charges \$0.12 Tax: Thank You \$1.56 **CURRENT PERIOD INVOICE AMOUNT:**

Tear lower portion off and send in with payment

Invoice # <u>016457</u> Invoice Date: <u>06/30/2012</u>

Customer #230

Total Due:

\$1.56

New Windsor, NY 12553

/12553/

Rendleman, Laurie

From:

Kleiman, Joel

Sent:

Monday, July 23, 2012 5:12 PM

To:

Rendleman, Laurie

Subject:

FW: Outstanding bills - OCCDC

Attachments:

may 2012.pdf; statement 7-23-12.pdf; june 2012.pdf

Laurie.

I called General Paper Control Corp. regarding the invoice you gave me. They are a storage company that is holding 5 boxes of documents that were dropped off in January 2010. Their contact back then was Debbie Iles. They have not been paid since April 2010 and are owed \$45.47. A gentleman had been calling about the boxes then stopped but the person I spoke to could not remember their name. Attached are invoices and statements.

Joel

From: John Bailey [mailto:jbailey@generalpaper.com]

Sent: Monday, July 23, 2012 10:21 AM

To: Kleiman, Joel

Subject: RE: Outstanding bills

Attached is a list of the outstanding bills.

Thanks John Bailey - reply ibailey@generalpaper.com GENERAL PAPER CONTROL CORP 16 COUNTY RTE 93 NEW HAMPTON NY 10958 www.generalpaper.com P: 845.355.1223 F: 845.355.7609 M: 914.850.0314

The message is ready to be sent with the following file or link attachments: may 2012.pdf statement 7-23-12.pdf

june 2012.pdf

Note: To protect against computer viruses, e-mail programs may prevent sending or receiving certain types of file attachments. Check your e-mail security settings to determine how attachments are handled.

Click here to report this email as spam.

requests@generalpaper.com acct delivery time

THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

				GOSHEN, NY	10924			
	Ju	ly 16, 2012		O O D I I D I V I V I	10,21			
		(Date)		DT. DOCKI AND		ADDON ATION		
		(For Agency Use Only)		Pay To ROCKLAND ECONOMIC DEVELOPMENT CORPORATION				
				Address Two Blue Hi	ll Plaza, 3rd Floor, P.O. Box 1575, Pe	arl River, NY 10965		
		Claim No.						
	L	Omm 110						
D	ATE	EMPLOYEE	DESCR	RIPTION OF SERVICES	HOURS	AMOUNT DUE		
	June	Liz Kallen Paultine Drakopoulos	phone and GoTol Seminars: 2 (2.5 1. How		54.30 (plus travel time) 6 (plus travel time - 6 hours) 10 (plus travel time - 10 hours)	\$12,000		
			Workshops: 5 (2 1. Under 2. Team 3. Who' 4. You I 5. Stay-1 Presentations: 2 1. Are y	rement hrs each) standing Solicitations ing for Success s Buying What you are Selling Have an Appointment – Now What? n-Touch Campaign ou ready for government procurement	4 (plus travel time - 4 hours)			
			2. How Gillib Indus	BA (2 hours) to sell to the government sector – Sen. rand event for Food and Beverage try in New Windsor (2 hours)	4 (plus travel time – 4 hours) 6 (plus travel time – 8 hours)			
			Focus Group)	ts (PANYNJ and Manufacturers in Business Council – 4 meetings April 5, May 3)	TOTAL 84.3 hours + 32 hours+ travel time			
		been rendered	named, for the pur	•	ecified were delivered to me upon the date at such articles were for the sole use and be as a such articles were for the sole use and be a signed by the	·		
	ST	ATE OF NEW YORK:						
	_			she is the	Program Manager Title (President or other office or me	ember)		
		Name of co	erporation or firm	Corporation PTAC program	and hereby certifies to the Orange County Indu	strial Development Agency, its officers and		
	resentatives oursements v	that the above claim is tr were actually and necessa	ue and correct; that the warty made; that the w	he services charged for were actualty rendered thole amount claimed remains due, owing and	 d; that the articles charged for therein have been d unpaid, and that there are no federal, state or ci 	furnished and delivered; that the ity taxes included in said claim.		
Der	velopment A	gency.			irect or indirect, in this claim, are officers or em			
Ind	ustrial Deve	topment Agency.			nterest, direct or indirect, in this claim, are office			
per	formance of	duties.	•		ertifies that this claim is only for compensation a	and or necessary expenses incurred in the		
ļ	TI	nis certification is made p		ions of Article IV of the By-Laws of Orange		- N.		
	Dated	(For Agency Use On		Signature of C	Claimant Elizaboth to Date July 16, 2012	rely		
		Date			Date July 16, 2012			
		eck			J .	(Form updated July 2009)		

THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

COUNTY GOVERNMENT CENTER GOSHEN, NY 10924

			GOSHEN, NY 10924			
	July 12, 2012 (Date)					
			Pay To Orange County Business Accelerator			-
	(For Agency Use Only)	Address 4 Crotty Ln., Suite 100			_
	Claim No.		New Windsor, NY 12553			-
DATE	QUANTITY	DE	SCRIPTION OF MATERIALS OR SERVICES	UNIT PRICE	AMOUN	JT
DATE	QUARTITI	DEA	SCRIFTION OF WATERIALS OR SERVICES	UNITERICE	AMOUN	+
07/12/2012		Checking			\$170,500	00
		(374 (Jucurter)			
						_
				TOTAL	\$170,500	00
					, ,	
Reviewed by C	CFO (For Age	ncy Use Only	The contract of the contract o	of the Orange County Industrial I	evelopment Agency	
STAT	E OF NEW YORK: COU	NTY OF ORAN	rige			
	Peter Gregory		says that he/she isManaging Director			_
of _	Orange County Bu Name of corpora		Title (President or other	office or member)		
representatives tha	laimant mentioned in the v t the above claim is true a	vithin claim, is o	luly authorized to execute this proof of claim, and hereby certifies to the Orange Co he services charged for were actually rendered; that the articles charged for therein hole amount claimed remains due, owing and unpaid, and that there are no federal	have been furnished and deli	vered: that the	rs and
Clain Development Age		either himself, n	or any of his employees, having an interest, direct or indirect, in this claim, are offi	cers or employees of the Ora	nge County Industr	ial
Clain Industrial Develop		s that no officer	or employee of said corporation. having an interest, direct or indirect, in this claim	are officers or employees of	the Orange Count	у
Clain performance of du		icer of the Orang	ge County Industrial Development Agency, certifies that this claim is only for com	pensation and or necessary ex	penses incurred in	the
This	certification is made pursu	ant to the provis	sions of Article IV of the By-Laws of Orange County Industrial Development Ager	ncy.		
					-	
Date	(For Agency Use Only)		Signature of Claimant	Junus		
	Date		Date			
Paid by Check			/ /			

(Form updated July 2009)

(Pown anchied February 2007)

THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY COUNTY GOVERNMENT CENTER GOSHEN, N.Y. 10924 **FRANCES ROTH** Pay To _____ -168 N. DRURY LANE NEWBURGH, NY 12550 (For Agency Use Only) Address AMOUNT DESCRIPTION OF MATERIALS OR SERVICES LINIT PRICE QUANTITY DATE N/A N/A IDAHRG REICRH Realty VI, LLC 16 pg 5 Original + 5 copies E-mailed Indexing - NC TOTAL 250 00 HEREBY CERTIFY that the above named articles, in the quantities specified were delivered to me upon the date inclosized, and that the services have been rendered by the persons named, for the purposes and at the times indicated; and that such articles were for the sole use and benefit of the Orange County Industrial Development Agency. Reviewed by CPC (For Amency Use Only) To be staned by the Officer of the Courge County Industrial Development Agency STATE OF NEW YORK: COUNTY OF GRANGE pays that he/she is ____ Tale (President or other office or member) Orline -Name of compension or first of The claimant mentioned in the within claim, is duly authorized to execute this preof of claim, and hereby certifies to the Orange County Industrie. Development Agency, its officer, and can against manufactured in the winner statute and outside the convious charged for were something that the articles charged for the articles char Chairmant further sertifies that neither birmelf, nor may of his employees, having an interest, direct or undirect, in this claim, are officers or employees of the Change County Industrial Development Agency. Cisimans, a corporation, contifies that no officer or employees of said corporation, having an interest, direct or indirect, in this etain, are officers in employees of the Orange County Industrial Development Agency. Claimant, is an employee or officer of the Orange County Industrial Development Agency, certifies that this claim is only for compensation and or necessary expenses incurred in the nerformance of duties. This pertification is made pursuant to the provisions of Article IV of the By-Laws of Crange County Industrial Development Appropri

(Por Agency Use Only)
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THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

Business Accelerator

COUNTY GOVERNMENT CENTER GOSHEN, NY 10924

			GOSHEN, NT 10924				
	July 18, 2012						
	(Date)		Pay To Kelly Reilly				
	4E 4 11 0		ray ro <u>keny kemy</u>				-
	(For Agency Use On	iy)	Address				_
	Claim No.						-
DATE	QUANTITY	DE	SCRIPTION OF MATERIALS OR SERVICES	UNIT PR	ICE	AMOUN	JT
07/18/2012		Cake		20	98	20	98
07/18/2012		Clock		102	71	102	71
07/18/2012	I	Gift Wrap	ning	3	01	3	01
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						126	70
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	Business Accelerator.	gency Use Only	To be signed by the Officer of the Grange	alle			
STA	ATE OF NEW YORK: CO	OUNTY OF ORAI	NGE				
			says that he/she is				
G			Title (President or other	office or member)			-
01	Name of corp	oration or firm					
representatives t	hat the above claim is true	and correct; that	duly authorized to execute this proof of claim, and hereby certifies to the Orange C he services charged for were actually rendered; that the articles charged for therein whole amount claimed remains due, owing and unpaid, and that there are no federal	have been furnishe	d and delive	ered: that the	rs and
Clai Development Ag		neither himself, r	or any of his employees, having an interest, direct or indirect, in this claim, are offi	cers or employees of	of the Orang	e County Industr	ial
Cla: Industrial Develo		fies that no officer	or employee of said corporation, having an interest, direct or indirect, in this claim	n. are officers or emp	oloyees of t	he Orange Count	y
	imant, is an employee or o	officer of the Oran	ge County Industrial Development Agency. certifies that this claim is only for com	pensation and or ne	cessary exp	enses incurred in	the
·		rsuant to the provi	sions of Article IV of the By-Laws of Orange County Industrial Development Age	ncy.			
			· · · · ·				
	(For Agency Use Only		Signature of Claimant				
	_		Date				
	Date						
Paid by Che	ck		l .				

Ann's Gift Shop Big V Plaza P.O. Box 355 Vails Gate, NY 12584 845-562-1711

SALE



Amount

SKU #

DTD ODDOD	.49 .29
SUBTOTAL Standard Tax 8.125% TOTAL SALE Cash 5.01	2.78 0.23 3.01
TOTAL TENDER CHANGE GIVEN	5.01 2.00

Description

7/17/2012 1:39:32 PM 001-195655 Assoc: TILLIE S

RETURNS MUST BE MADE WITHIN
30 DAYS WITH RECEIPT
STORE CREDIT OR EXCHANGE ONLY
NO CASH REFUNDS
ALL SALE ITEMS & ORNAMENTS ARE
FINAL SALE

NO REFUNDS-STORE CREDIT ONLY ALL SALE ITEMS & ORNAMENTS ARE FINAL SALE



Savings Made Simple

CLUB MANAGER JOHN FRANKLIN (845) 896 - 4980 Fax and Pull # (845) 896 - 1210 FISHKILL, NY 07/17/12 16:29 0813 6356 065 2406

W MEMBER 101-*****8193

THANK YOU, RG CLEANING INC.

E 642347 E 457591 E 567377608 E 805767 E 805767 E 351278 E 537672 E 924101 E 749755 E 749755 E 749972	POWDERSUGARF CRISCO F CAKE F POPCHIPS F SLCD ALMONDF 2LB WALNUTSF ROMAINE I CHICKEN BASF CHICKEN BASF MINI CARROTI 10# SUGAR F BROWN SUGARF	7.22 N 20.98 N 4.58 N 7.98 N 11.74 N 4.19 N 3.98 N 5.56 N 5.64 N 2.48 N 2.48 N 2.48 N
I FINITIAL M	4001/314	

07/17/12 16:30:42

TOTAL 112.95
DISCV TEND 112.95
ACCOUNT # 5693
APPROVAL # 01761R
CHANGE DUE 0.00

Visit samsclub.com to view eValues

ITEMS SOLD 18

מאפת חמוב בהסם חמבה ם



Welcome, Kelly Log Out My Account Order History 866,902,4438

A SHOPPING BAG 1 item(s)

Good Things

iMuse Personalization Studio

OCCASIONS GIFT CATEGORIES

RECIPIENT Him | Her Special Offers

Free Keepsake Box

Exclusively Online Gifts

SALE

Enter keyword or item #

SEARCH

BUSINESS

Free Shipping

Billing Address > Shipping Address > Shipping Method & Gift Wrap > Order Review & Payment > Order Completed

WEDDING

Order Review & Payment

Please review the information below to make sure it's correct before submitting your order.

Merchandise: Shipping:

Sales Tax:

Open O

\$95.00

FREE

\$7.71

Billing Address

Change

ORDER SUMMARY >

ORDER TOTAL:

S102.71

3 Westview Dr. Wallkill, NY 12589

Kelly Reilly

Phone: 845-895-8033

Additional Phone: 845-629-8705 tink48bell@gmail.com

Redeem a Rewards Check

Payment Information

Required items in bold

Credit Card







Name on Card Kelly Reilly

Card Type Visa

Card Number

Expiration Date

Select Month Select Year

Security Code

Where is this on my card?

Save this credit card to My Account.

The address that you have with your credit card bank MUST match the billing address at the top of this page.

PayPal

PayPal

Save time. Checkout securely. Pay without sharing your financial information. To pay with PayPal, select this option and hit the Place Order button to continue. What is PayPal

*Please disable your pop-up blocking software when paying with PayPal.

Bill Me Later



To pay with Bill Me Later®, select this option and hit the Place Order button to continue. What is Bill Me Later?

Your order will not be processed until you click Place Order, By placing your order you agree to the Terms & Conditions

PLACE ORDER

Store Pick-Up at: GALLERIA AT CRY..., 1 GALLERIA DR SPC A-..., MIDDLETOWN

Pick Up Store: (Change)

GALLERIA AT CRYSTAL RUN 1 GALLERIA DR SPC A-109

MIDDLETOWN, NY 10940 (845) 692-8388

Manager MICHAEL Sun 11:00 AM - 06:00 PM Shipping Method:

Store Pick Up

Pick up available in 2 to 4 store business hours

after purchase.

About Pick Up Times



Kelly Reilly <tink48bell@gmail.com>

Your Things Remembered Order #: 6181329 is ready for pickup

1 message

customerservice@thingsremembered.com < customerservice@thingsremembered.com > To: TINK48BELL@gmail.com

Mon, Jul 2, 2012 at 7:07 PM

Order Ready For Pickup

Dear KELLY REILLY,

Thank you for shopping at Things Remembered.



Your order #: 6181329, placed on Apr 02, 2012 12:00 AM, has been completed and is ready for pickup at the following location:

GALLERIA AT CRYSTAL RUN 1 GALLERIA DR SPC A-109 MIDDLETOWN, NY 10940

(845) 692-8388

Pickup Details

Customer Name: KELLY REILLY

845-895-8033

Order Date:

Apr 02, 2012 12:00 AM

Order Number:

6181329

Order Items:

High Gloss Mahogany Clock Quantity: 1

What to do next

Picking up your order will be fast and simple when you follow these steps:

- 1. Print this email and bring it with you. If you do not have a printer, copy your order number down.
- 2. Go to the store location indicated at the top of this email and present your order number to a Things Remembered associate.
- 3. Sign for your item(s). You will also be given a copy for your records.



As a valued customer, we hope you are completely satisfied with your order. If you have any questions or concerns, contact our customer service center at 866-902-4438 Please have your order number handy.

We hope you will visit us again at thingsremembered.com.

- Thank You
- * Things Remembered shall have no responsibility for the return or payment of the declared value to you of items left in our possession for more than 60 days after the item's designated pick-up date.

THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

COUNTY GOVERNMENT CENTER GOSHEN, N.Y. 10924

		GOSHEI	N, IN. I . 10924				
	(Date)	 Pay To	Harris Beach PLLC				
(For	Agency Use Only)		99 Garnsey Road				
Claim No.			Pittsford, New York 14	534			
DATE QUANTITY DESCRIPTION OF MATERIALS			IATERIALS OR SERVICES	S OR SERVICES UNIT PRICE			T
07/20/2012	N/A	Pass-thru of Transaction C NPE Holdings LLC projec	Counsel Fees relating to	\$2,500	00	\$2,500	00
				ТОТА	L	2,500	00
I HERE CERTI by the persons nar Agency.	FY that the above named and, for the purposes and a (For Agency Use 0)	at the times indicated; and that suc	were delivered to me upon the date indicated articles were for the sole use and benefit articles were for the sole use and benefit articles.	t of the Orange Co	ounty Indi	istrial Developn	ed nent
	NEW YORK: COUNTY OF C Lori Palmer Harris Beach PLLC Name of corporation or firm	says that he/she	is <u>a paralegal</u> Title (President or oth	er office or member)			
representatives that the addisbursements were actual Claimant fur	bove claim is true and correct; ally and necessarily made; that	that the services charged for were actu the whole amount claimed remains du	oof of claim, and hereby certifies to the Orange hally rendered; that the articles charged for there he, owing and unpaid, and that there are no feder an interest, direct or indirect, in this claim, are o	in have been furnish al, state or city taxes	ed and deli included i	vered; that the n said claim.	
Development Agency. Claimant, a Industrial Development		fficer or employee of said corporation	, having an interest, direct or indirect, in this clai	m, are officers or en	nployees of	the Orange Count	у
•		Orange County Industrial Developmen	nt Agency, certifies that this claim is only for co	mpensation and or n	ecessary ex	penses incurred in	the
This certifi	cation is made pursuant to the	provisions of Article IV of the By-Lav	ws of Orange County Industrial Development Ag	gency.			
	gency Use Only)	Sig	gnature of Claimant	tel .		.	
Audited	Date		Date	0/12			
Paid by Check		T. Control of the con					

(Form updated February 2007)

HARRIS BEACH # ATTORNEYS AT LAW

File #:

262167

Atty:

CIS

Date:

07-20-12

Orange County IDA Attn: James D. O'Donnell, Executive Director Orange County Government Center 255-275 Main Street Goshen, New York 10924

FOR PROFESSIONAL SERVICES RENDERED AND COSTS INCURRED AS TRANSACTION COUNSEL TO ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY AS FOLLOWS:

Matter Name:

NPE Holdings LLC - Straight Lease - Pass-thru of Transaction Counsel

Fees

Total Due:

\$2,500.00

PLEASE SEND REMITTANCE TO: Remember to include your file and invoice Number on all remittances. HARRIS BEACH PLLC 99 Garnsey Road Pittsford, New York 14534

THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

COUNTY GOVERNMENT CENTER GOSHEN, N.Y. 10924

	August 1, 2012	To	Philip A. Cro	tty, P.C.		-
(For	Agency Use Only)	Address	15 Broadway			··-
(10)	rigency ose only)		Rockport, MA	A 01966		
Claim No.						
DATES	QUANTITY	DESCRIPTION OF M	ATERIALS OR	SERVICES	UNIT PRIC	CE AMOUNT
Month of June, 2012:		IDA Attorney –Legal	Services ner ti	me hilling		
to June 20, 2012		attached for month of resolution adopted Jan General IDA Company Financings Business Accelerator	June 2012, per nuary 18, 2012 \$4440.00 \$1572.50	_		
THERE CERTIFY th	at the above named artic	les, in the quantities specified were d	·	the date indicated, a	TOTAL	
by the persons nar Agency.	ned, for the purposes and	d at the times indicated; and that such	h articles were for the	sole use and benef	it of the Orange Cou	nty Industrial Development b be signed by the Officer of the Age
STATE OF 1	NEW YORK: COUNTY OF	FORANGE				
	Philip A. Crotty		Says that he is	President	••••	********
	President or other office or	member	Of the	Philip A. Crotty, P.O. Name of corporation	or firm of	***********
The claimant mentioned representatives that the al disbursements were actual	in the within claim, is duly a bove claim is true and correct ally and necessarily made; the	nuthorized to execute this proof of claim, a ct, that the services charged for were actual that the whole amount claimed remains due mself, nor any of his employees, having an	ally rendered, that the art e, owing and unpaid, and	ticles charged for there I that there are no fede	ein have been furnished ral, state or city taxes in	and delivered; that the schuded in said claim.
Industrial Development / Claimant, is performance of duties.	Agency an employee or officer of the	o officer or employee of said corporation, in orange County Industrial Development of Provisions of Article IV of the By-Laws	t Agency, certifies that the	his claim is only for co	ompensation and or nece	
Dated		*********		ilip A. Crotty	()	044
Audited (Date)			Dε	ted August 1, 2012		

Philip A. Crotty, P.C. 15 Broadway Rockport, MA 01966 845-401-8000 (cell) Philip.crotty@yahoo.com

Orange County IDA Chief Financial Officer Orange County IDA Executive Director Orange County IDA Chairman and Members Orange County Government Center Goshen, NY 10924

August 1, 2012

Re: Legal Billing for June 2012

A. General Legal:

5-29-12 Phone conferences with several attorneys re IDA selection of new counsel. 1.0 hr

6-3-12 Prepare IDA letter to three senators to block anti-IDA legislation, t/c IDA secretary re distributing letter.

1.0 hr

6-4-12 Review IDA attorney proposals and resumes, e-mail to applicants, and arrange for distribution of resumes and proposals to IDA members.

6-5-12 T/C and e-mail exchange with Don Green about new CNC grant proposal and also focus groups, and t/c steno re focus groups.

1.0 hr

6-6-12 Prepare list of subjects for briefing incoming IDA attorney in connection with turn-over to him or her.

1.0 hr

6-7-12 T/C Vinnie Cozzolino and Don Green re advanced manufacturing project; attention to two newly-received resume for IDA position, and forward to IDA members. .5 hr

6-8-12 T/C and e-mail with IDA secretary re PTAC resolution; attention to IDA agenda for June 20 meeting.

1.0 hr.

6-11-12 Revise grant application proposal submitted by Courtney Strong from National Science Foundation grant, with application preparation being funded by IDA, and prepare resolution to that effect.

1.0 hr

6-12-12 Further review of NHS grant proposal, e-mail to all IDA members with resolution.

1.0 hr

6-13-12 Conference in Goshen with Exec Dir re resignation of Chairman; conference with Chairman re resignation and make calls to all key players at IDA and County.

1.5 hr

6-14-12 T/C O/C Legislature Attorney re Chairman resigning procedure; check IDA bylaws re second Vice Chair; check PAAA re Governance Committee role re recommending replacement member; T/CC Russ Vernon re prospective member. 1.5 hr

6-15-12 Conference with Vice Chairman Armistead re Chairman duties going forward after June 20, 2012; prepare and distribute Chairman Petro resignation letter to all necessary parties including County Clerk; T/C attorney candidates re interviews next week.

2.0 hr

6-16-12 IDA prep for June 20 regular meeting; attention to IDA position resume from Russ Vernon, Esq.; attention to final proposal from Courtney Strong re advanced manufacturing and e-mail to Exec Dir.

1.5 hr

6-17-12 Conference call with IDA Executive Director and Cozzolino at TSEC re advanced manufacturing; e-mail member Steinberg re interviewing attorneys next week; e-mails to two prospective attorneys and Russ Vernon, Esq. re upcoming interviews at IDA meeting.

1.0 hr.

6-18-12 Conference with incoming Chairman Armistead and Executive Director at Armistead office re new status of IDA; e-mail five items for June 20 agenda to all IDA board members (IDA secretary on vacation and need to get out—not in monthly member packets); e-mails and T/C with Don Green re CNC program.

2.0 hr

6-19-12 Conf. with County Exec re IDA board member, attorney, and OCBA; T/C and e-mail various attorneys re interviews on Wednesday; e-mail Gov. Chairman Bresica re Gov. Committee meeting and interview attorneys; e-mail exchange and T/C IDA secretary re updated agenda for Wednesday IDA meeting.

1.5 hr.

6-20-12 Attend IDA meeting (noon-5PM) and present resolutions; attend micro-loan fund meeting; interview three attorneys and prospective board member (Russ V.)before meeting.

4.0 hr

B. Company Financings:

5-29-12 T/C Bill Trimble re Gabrielle Manufacturing and Satin Fine Foods; attention to preliminary application for Active Ventilation.

1.0 hr

5-30-12 T/C LePerle at OCP re query on 485-b and IDA financing; T/C bond counsel re Marketplace; e-mail exchange with bond counsel re upcoming closing on Coach and Carlisle and need PILOT info.

1.0 hr

6-5-12 E-mail exchange and T/C re Mediacom request to delay PILOT; T/C re Coach closing.

.5 hr

6-6-12 Conf. w/ John McCarey re Mediacom request for delay of PILOT, and e-mail exchange with bond counsel; e-mail to bond counsel re Marketplace final resolution; e-mail exchange with bond counsel re new project in Middletown.

1.0 hr

6-7-12 Review new application from Crystal Run Healthcare, and e-mail exchange with bond counsel.

.5 hr

6-11-12 Attention to pre-application and full application re new Holiday inn in Nbg, and e-mail exchange with OCP; e-mail exchange with bond counsel re The marketplace.

6-12-12 Attention to e-mails from bond counsel re final resolution for The Marketplace, and amendatory resolution on Mediacom.

.8 hr

6-14-12 E-mail exchanges and T/C with bond counsel re The Marketplace and CRH VI. .8 hr

6-18-12 Attention to Mediacom amendatory resolution; Attention to the Marketplace, and e-mail exchange with bond counsel.

.7 hr

6-19-12 Attention to letter from Marketplace re IDA action deferral, and T/C bond counsel; attention to Active Ventilation preliminary application; attention to Renewage application.

.5 hr

6-20-12 Review Town of Newburgh letter re its position on the Marketplace, and prepare resolution; e-mail exchange with IDA secretary and bond counsel re Marketplace SEQR. 1.0 hr

C. Orange County Business Accelerator:

5-29-12 Conference at OCBA with member Steinberg and member Armistead and Managing Director together with three marketing professionals introduced by P. Gregory re new marketing program.

1.5 hr

5-30-12 Conference at OCBA re vacant suites, and interview Melissa Lopez re part time marketing position at OCBA.

1.0 hr

5-31-12 Review OCBA new marketing strategy presented in four-page proposal by OCBA Managing Director.

1.0 hr

6-4-12 Conference at OCBA with three IDA members and Managing Director re proposed new marketing strategy.

1.5 hr

6-6-12 Further meeting at OCBA with Managing Director re alterations to desired marketing program and proposed contract; conference with OCBA three clients re suite requirements and changes.

1.0 hr

6-10-12 Attendance at OCBA re website changes and proposal.

.5 hr

6-14-16 Conference with Managing Director re suites and marketing report status for June 20 meeting.

.5 hr

6-16-12 T/C Peter Malone re potential assistance to OCBA, review resume, and e-mail Exec Dir.

.5 hr

6-19-12 Breakfast with Peter Malone re part-time OCBA assistance; conference at OCBA with Managing Director re suites and marketing "dream team." 1.0 hr

6-20-12 Interview Peter Malone..

1.0 hr

6-22-12 Attention to job description for OCBA personnel, and e-mail to Exec Dir. .5 hr.

General Legal	\$4440.00
Company Financings	1572.50
Orange County Business Accelerator	1757.50
Total	\$7770.00

Thank you

THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

COUNTY GOVERNMENT CENTER GOSHEN, NY 10924

			GOSHEN, NY 10924									
07.2	(Date)											
(Date)			Pay To Hudson Valley Economic Development Co	rporation								
(For Agency Use Only)			Address 4 Crotty Lane. Suite 100									
	Claim No.		New Windsor, NY 12553									
DATE	QUANTITY		CRIPTION OF MATERIALS OR SERVICES	UNIT PRICE	AMOUN							
07.25.12		Hudson Va	alley Food & Beverage Alliance Member		\$20,000	00						
				TOTAL								
by the pers			les, in the quantities specified were delivered to me upon the date indicate times indicated; and that such articles were for the sole use and benefit o									
Agency.												
Reviewed by	CFO (For Age	ncy Use Only)										
				f the Orange County Industrial D		10000						
STA	TE OF NEW YORK: COU	NTY OF ORAN	GE									
			says that he/she isTitle (President or other o	O'ver a service of								
of _	Name of corpor	ation or firm	Title (President or other c	office of member)								
The			uly authorized to execute this proof of claim, and hereby certifies to the Orange Co	unty Industrial Development	Agency, its officer	rs and						
representatives the disbursements we	at the above claim is true a ere actually and necessarily	nd correct; that the w	ne services charged for were actually rendered, that the articles charged for therein I thole amount claimed remains due, owing and unpaid, and that there are no federal,	have been furnished and deli- state or city taxes included i	vered; that the n said claim.							
Clai Development Ag		either himself, no	or any of his employees, having an interest, direct or indirect, in this claim, are office	ters or employees of the Ora	nge County Industri	ial						
Clai Industrial Develo		es that no officer	or employee of said corporation, having an interest, direct or indirect, in this claim,	are officers or employees of	the Orange County	Y.						
Clar performance of d		icer of the Orang	te County Industrial Development Agency, certifies that this claim is only for comp	ensation and or necessary ex	spenses incurred in	1he						
Th	s certification is made purs	ant to the provis	tions of Article IV of the By-Laws of Orange County Industrial Development Agenc	cy.								
			1	0								
	(For Agency Use Only)		Signature of Claimant									
Dated Audited	Date		Date07.25.12									
Paid by Cher												

(Form updated July 2009)

Food & Beverage	Date	Length
F&B Alliance Kick off meeting	2-Feb	3 hours
Shawagunk Wine Trail meeting	14-Feb	1 hour
Café Spice meeting with Aimee Vargas	15-Feb	1.5 hours
Café Spice video shoot	16-Feb	4 hours
Meeting with Bob Armistead to discuss F&B	2-Mar	1 hour
Hudson Valley Food Hubs	28-Mar	3 hours
Meeting with Amy Goetz and John Ellis about potentially starting a Brewery	1-Apr	1 hour
Senator Schumer press conference at Brotherhood	4-Apr	1 hour
Newburgh Brewing Company meeting	30-Apr	1 hour
Meeting with Kim Wagner from Stoutridge Vineyard	1-May	1.5 hour
Tour & meeting of Warwick Winery with Jimmy O. and Mike Oates	7-May	1.5 hours
Mike Oates, Jimmy O'Donnell and CO lunch meeting	7-May	1.5 hours
Tourism/Food & Beverage Radio spot		
Import/Export Seminar for F&B at Anthony's Pier 9	23-May	3 hours
Bonura event at Falkirk estate	30-May	1.5 hours
Food for Thought seminar	26-Jul	3 hours
Meeting with Larry Gottlieb, Mike Oates, Brian Gates and Jimmy O'Donnell about F&B event	25-Jul	1 hour



4 Crotty Lane Suite 100 New Windsor, NY 12553

phone: 845.220.2244 fax: 845.220-2247 www.hvedc.com

July 25, 2012

Mr. James O'Donnell Orange County Industrial Development Agency 255 Main Street Goshen, NY 10924

Dear Mr. O'Donnell,

In response to your request. The Hudson Valley Food & Beverage Alliance (HVFBA) agrees to act as an agent of the Orange County IDA. HVFBA is seeking \$20,000 for the year 2012. With this funding HVFBA will continue to promote and encourage economic development in Orange County by assisting with food and beverage companies, working with business owners to help expand or open their business. Gather appropriate data for a owners, and working with difference entities to help with incentives & financing. HVFBA has an excellent working relationship with the Orange County IDA and looks forward to a prosperous 2012.

Sincerely,

Michael Oates President & CEO

The Hudson Valley. Right where you need to be.

Orange County Business Accelerator Profit & Loss YTD Comparison July 2012

		Jul 12	Jan - Jul 12	Budget 2012
Ordina	y Income/Expense			
Inc	ome			
	IDA Deposit	0.00	341,000.00	
	NYS Refund	8.57	8.57	
	Rent-Clients	5,947.98	51,749.59	93,000 00
	Rent-HVEDC	3,330.13	22,818.62	40,000.00
	Seminar/Sponsor	0.00	305,00	2,000.00
	Utility Reimbursement	0.00	1,772.81	5,000.00
То	tal Income	9,286.68	417,654.59	140,000 00
Ex	pense			
	Admin. Assistant	2,923.08	21,923.10	38,000.00
	Automobile Expense	53 50	2,713 58	10,000 00
	Benefits	2,303 28	18,642,45	38,000.00
	Building Insurance	0.00	3,080 67	5,000 00
	Building Rent	14,290 62	99,684.34	172,000.00
	Building Utilities	1,320 55	9,426 73	20,000.00
	Common Area Maintenance	3.835 75	24,104.64	30,000 00
	Contingency	0.00	0.00	5,000.00
	Director Salary	7,426.92	58,018.26	92,000 0
	Dues and Subscriptions	533.76	2.030.21	2,500.0
	Enterprise Development Director	0.00	18,750.03	75,000.0
**	IDA Admin Asst	2,884.64	21,634.90	37,500.00
	Info Technology	1,547.71	11.794.42	15,000 00
	Marketing/PR & Web	8,682.00	41,145.71	100,000 00
	Office Cleaning	250.00	1,750.00	3,000.00
	Office Supplies & Postage	530.17	5,392.00	9,000.00
	Payroll Taxes	1,385.74	14,334.65	20,000 0
	Professional Fees	0.00	920.00	20,000 0
	Reconciliation Discrepancies			
	Revenue Reimbursement to IDA	0.00	0.40	
		0.00	68,596.79 3,528.17	10,000 0
To	Travel, Lodging, Meals tal Expense	385.80 48,353.52	427,471.05	682,000.00
10	tur experise	40,333.32	427,471.00	
Net Ord	linary Income	-39,066 84	-9,816 46	
Other In	ncome/Expense			
Otl	ner Income			
	Interest Income	0.00	90.12	
	Refunds	0.00	11.52	
То	tal Other Income	0.00	101.64	
Net Oth	er Income	0.00	101.64	

Off Budget

 ** IDA Admin Assistant Salary
 37,500 00

 Benefits, Payroll Taxes
 9,500 00

 Total
 47,000 00

ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

APPLICATION FOR FINANCIAL ASSISTANCE

CRH Realty III, LLC

(Applicant Name)

List of Addenda:

Addendum 1 - SEQR Negative Declaration

Addendum 2 - Proposed PILOT

Addendum 3 - Site Plan

James O'Donnell Acting Executive Director

Office of Business Assistance
Orange County Government Center
255 Main Street
Goshen, NY 10924
Tel: 845-291-2700
www.orangecountygov.com
business@orangecountygov.com

Updated May 2009

ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY

APPLICATION FOR FINANCIAL ASSISTANCE

l.	APPLICANT INFORMATION						
Comp	mpany Name: CRH Realty III, LLC						
Mailin	g Address:	155 Crystal Run Road, Middletown, NY 10941					
Phone	e No.:	845 703-6103					
Fax N	o.:	845 796-5822					
Fed Id	I. No.:	88-0516739					
Conta	ct Person:	Hal Teitelbaum, MD, MBA, Chief Executive Officer Michelle Koury, MD, Member					
	pal Owners/Offi ntage ownershi	cers/Directors (list owners with 15% or more in equity holdings with					
N/A							
	rate Structure (nother entity)	attach schematic if applicant is a subsidiary or otherwise affiliated					
Form	of Entity						
	Corporation						
	Date of Incorporation:						
	Partnership						
	General or Limited Number of general partners If applicable, number of limited partners						
	Date of formation Jurisdiction of Formation						
	Limited Liabili	ty Company/Partnership (number of members)					
	Date of organ State of Orga	ization: 1/15/2008 nization: NY					
	Sole Proprietorship						

If a foreign organization, is the applicant authorized to do business in the State of New York?
APPLICANT'S COUNSEL
Name: Stoloff & Silver, LLP, ATTN: Richard Stoloff, Esq.
Address: 26 Hamilton Ave, Monticello, NY 12701
Phone No.: (845) 794-4300 ext 307
Fax No.:(845) 794-1371
II. PROJECT INFORMATION
A) Describe the proposed acquisitions, construction or reconstruction and a description of the costs and expenditures expected.
Acquisition of an interest in a parcel of land, approximately 17 Acres in size, on the West side of NYS Route 17M, approximately 300 feet North of its intersection with Gilbert Street, construction
thereon of an approximate 128,000 SF medical office building, and the installation therein of various equipment, machinery and personal property.
B) Furnish a copy of any environmental application presently in process of completion concerning this project, providing name and address of the agency, and copy all pending or completed documentation and determinations.
Please see attached SEQR Negative Declaration Statement (Addendum 1)
provided by the Village of Monroe, NY planning board. If any of the above persons, or a group of them, owns more than a 50% interest in the company, list all other organizations which are related to the company by virtue of such persons having more than a 50% interest in such organizations.
N/A
Is the company related to any other organization by reason of more than 50% common ownership? If so, indicate name of related organization and relationship. Crystal Run Healthcare, LLP, Crystal Run Ambulatory Surgery Center of Middletown, LLC, CRH Realty II, LLC, CRH Realty IV, LLC
Has the company (or any related corporation or person) made a public offering or private placement of its stock within the last year? If so, please provide offering statement used.
N/A

Project Data

(a)	Indicate approximate size (in acres or square feet) of project site. 17 Acres	
(b)	Are there buildings now on the project site?	
	Yes X No	
(c)	Indicate the present use of the project site.	
	Vacant Commercial Land	
(d)	Indicate relationship to present user of project.	
	N/A	
	s the project involve acquisition of an existing building or buildings? ate number, size and approximate age of buildings:	If yes,
No		
If yes	s the project consist of the construction of a new building or buildings? s, indicate number and size of new buildings:	
Ye Does		
Ye Does	s, indicate number and size of new buildings: s; One 128,000 SF, 4 story building s the project consist of additions and/or renovations to existing building	
Ye Ye Does yes, No What	s, indicate number and size of new buildings: s; One 128,000 SF, 4 story building s the project consist of additions and/or renovations to existing building	ings? If
Does yes, No What used asset	s, indicate number and size of new buildings: s; One 128,000 SF, 4 story building s the project consist of additions and/or renovations to existing buildi indicate nature of expansion and/or renovation: t will the building or buildings to be acquired, constructed or expand for by the company? (Include description of products to be manufactured)	ings? If
Does yes, No What used asset Merestir	s; One 128,000 SF, 4 story buildings: s the project consist of additions and/or renovations to existing buildi indicate nature of expansion and/or renovation: t will the building or buildings to be acquired, constructed or expansion by the company? (Include description of products to be manufacturable or processed, and services to be rendered	ings? If ded be actured,

 If any space in the pr footage of the project each tenant. 									
	N/A	···							
7.	List principal items or project.	categories	of equipn	nent to	be acqu	uired as part of the			
	MRI Machine, C		, X-Ray	y Mac	hines	•			
8.	Has construction work	on this proje	ct begun?						
	Complete the following	l i i							
(8	a) site clearance		_Yes	X	_ No	% complete			
(t	o) foundation		_Yes	X	_ No	% complete			
(0	c) footings		_Yes	X	_ No	% complete			
(0	d) steel		_Yes	X	_ No	% complete			
(6	e) masonry work	<u></u>	_Yes	X	_ No	% complete			
(f) other (describe below)		_Yes	X	_ No	% complete			
9.	Will any of the funds be	orrowed thro	ugh the A	gency I	be used f	or refinancing?			
10.	Is a purchaser for the I	oonds in plac	e? <u>N/A</u>						
COST	BENEFIT ANALYSIS:								
		Costs = Financial As	ssistance		enefits = conomic [Development			
Estimated	Sales Tax Exemption	\$ <u>1,140,0</u>	000	_	ew Jobs (
					•	bs Retained N/A			
Estimated Mortgage Tax Exemption		\$ <u>456,000</u>			Private Funds invested \$ 54,293,798				
	Estimated Property Tax Abatement		000 (se		Other Benefits 200 Construction J Addendum 2) Expected Yearly Payroll \$ 30.6 million				
IRR Issue	Interest Savings	\$_N/A				Gross Receipts \$ 200 million***			
* Sales Tax Exe	emption = Construction	Cost X Mate	erials % :	X Tax 1	Rate => :	\$35,093,748 X 40% X 8.125%			

^{**} Mortgage Recording Tax Exemption = 1.05% X Mortgage Amount = 1.05% X \$43,435,000

^{***} Includes all affiliates.

B)	Project Address: 900 Route 17M, Monroe, NY 10940
	Tax Map Number 238-1-1
	Located in City of N/A
	Located in Town of Monroe
	Located in Village of Monroe School District of Monroe-Woodbury
C)	Are utilities on site?
	Water N Electric Y
	Gas Y Sanitary/Storm Sewer N
D)	Present legal owner of the site Samuel Properties, LLC
	If other than from applicant, by what means will the site be acquired for this project? purchase
E)	Zoning of Project Site: Current: GB Proposed: GB
F)	Are any variances needed? No
G)	Principal use of project upon completion: Medical Office Building
H)	Will the project result in the removal of a plant or facility of the applicant from one area of the State of New York to another? A current 5,500 sq.ft. space in the Village of Monroe will be replaced by the Project Facility Will the project result in the removal of a plant or facility of another proposed occupant of the project from one area of the State of New York to another area of the State of New York? N/A
l)	Will the project result in the abandonment of one or more plants or facilities located in the State of New York? A current 5,500 sq.ft. space in the Village of Monroe will be replaced by the Project Facility Estimate how many construction/permanent jobs will be created or retained as a result of this project and the estimated annual salary range: Number of jobs created Estimated Annual Salary Range
	Construction: 200 \$ 40,000 to \$ 120,000
	Permanent: <u>452</u> \$ 30,000 to \$ 200,000
	Retained: 0
J)	Financial Assistance being applied for:
	Estimated Value
X	Real Property Tax Abatement \$\ \text{Please see section} \\ \text{A.10. above}
Х	Mortgage Tax Exemption \$ Please see section
	A.10. above
X	Sales and Use Tax Exemption \$ Please see section A.10. above
	Issuance by the Agency of Tax Exempt Bonds \$

K) Project Costs (Estimates)

Land	1,300,000
Building	<u>3</u> 5,093,798
Equipment	17,000,000
Soft costs	900,000
Other	
	54 000 500
Total	54,293,798

III. REPRESENTATIONS BY THE APPLICANT

The Applicant understands and agrees with the Agency as follows:

- A. <u>Job Listings</u> In accordance with Section 858-b(2) of the New York General Municipal Law, the applicant understands and agrees that, if the proposed project receives any Financial Assistance from the Agency, except as otherwise provided by collective bargaining agreements, new employment opportunities created as a result of the proposed project must be listed with the New York State Department of Labor Community Services Division (the "DOL") and with the administrative entity (collectively with the DOL, the "JTPA Entitle") of the service delivery area created by the federal job training partnership act (Public Law 97-300) ("JPTA") in which the project is located.
- B. <u>First Consideration for Employment</u> In accordance with Section 858-b(2) of the General Municipal Law, the applicant understands and agrees that, if the proposed project receives any Financial Assistance from the Agency, except as otherwise provided by collective bargaining agreements, where practicable, the applicant must first consider persons eligible to participate in JTPA programs who shall be referred by the JPTA Entities for new employment opportunities created as a result of the proposed project.
- C. A liability and contract liability policy for a minimum of three million dollars will be furnished by the Applicant insuring the Agency.
- D. Annual Sales Tax Fillings In accordance with Section 874(8) of the General Municipal Law, the Applicant understands and agrees that, if the proposed project receives any sales tax exemptions as part of the Financial Assistance from the Agency, in accordance with Section 874(8) of the General Municipal Law, the applicant agrees to file, or cause to be filed, with the New York State Department of Taxation and Finance, the annual form prescribed by the Department of Taxation and Finance, describing the value of all sales tax exemptions claimed by the applicant and all consultants or subcontractors retained by the Applicant.
- E. <u>Annual Employment Reports</u> The applicant understands and agrees that, if the proposed project receives any Financial Assistance from the Agency, the applicant agrees to file, or cause to be filed, with the Agency, on an annual basis, reports regarding the number of people employed at the project site.

F. <u>Absence of Conflicts of Interest</u> The applicant has received from the Agency a list of the members, officers, and employees of the Agency. No member, officers or employee of the Agency has an interest, whether direct or indirect, in any transaction contemplated by this Application, except as hereinafter described:

The Applicant and the individual executing this Application on behalf of applicant acknowledge that the Agency and its counsel will rely on the representations made in this Application when acting hereon and hereby represents that the statements made herein do not contain any untrue statement of a material fact and do not omit to state a material fact necessary to make the statements contained herein not misleading.

(Applicant Signature)

Hal Teitelbaum, MD, JD, MBA

(Name of Officer)

Chief Executive Officer

(Title)

This Application should be submitted to the Orange County Industrial Development Agency, c/o James O'Donnell, Acting Administrative Director, Orange County Government Center, 255-275 Main Street, Goshen, NY 10924 Tel: (845) 291-2700.

The Agency will collect an administrative fee at the time of closing. **SEE ATTACHED FEE SCHEDULE** (page 10)

Bond Counsel CHARLES SCHACHTER, ESQ. Harris Beach PLLC 99 Garnsey Road Pittsford, New York 14534 Tel: (585) 419-8633 Fax: (585) 419-8817

Attach copies of preliminary plans or sketches of proposed construction or rehabilitation or both.

Attach the following Financial Information of the Company

- 1. Financial statements for last two fiscal years (unless included in company's Annual Reports). Financial statements will be released upon receipt of an executed non-disclosure agreement.
- 2. Company's annual reports (or Form 10-K's) for the two most recent fiscal years. N/A
- 3. Quarterly reports (Form 10Q's) and current reports (Form 8-K's) since the most recent Annual Report, if any.

4. In addition, please attach the financial information described above in items 1, 2 and 3 of any expected Guarantor of the proposed bond issue, if different from the company. $_{\rm N/A}$

HOLD HARMLESS AGREEMENT

Applicant hereby releases the ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY and the members, officers, servants, agents and employees thereof (the "Agency") from, agrees that the Agency shall not be liable for and agrees to indemnify. defend and hold the Agency harmless from and against any and all liability arising from or expense incurred by (A) the Agency's examination and processing of, and action pursuant to or upon, the attached Application, regardless of whether or not the Application or the Project described therein or the tax exemptions and other assistance requested therein are favorably acted upon by the Agency, (B) the Agency's acquisition. construction and/or installation of the Project described therein and (C) any further action taken by the Agency with respect to the Project; including without limiting the generality of the foregoing, all causes of action and attorneys' fees and any other expenses incurred in defending any suits or actions which may arise as a result of any of the foregoing. If, for any reason, the Applicant fails to conclude or consummate necessary negotiations, or fails, within a reasonable or specified period of time, to take reasonable, proper or requested action, or withdraws, abandons, cancels or neglects the Application. or if the Agency or the Applicant are unable to reach final agreement with respect to the Project, then, and in the event, upon presentation of an invoice itemizing the same, the Applicant shall pay to the Agency, its agents or assigns, all costs incurred by the Agency in processing of the Application, including attorneys' fees, if any.

(Applicant Signature)
Ву:
Name: Hal Teitelbaum, MD, JD, MBA
Title: Chief Executive Officer

(Notary Public)

Sworn to before me this The day

of august, 2012

CYNTHIA P. SCHADY Notary Public, State of New York Commission No. 4866719 Qualified in Orange County Commission Expires August 11, 2014

FEE SCHEDULE FOR THE ORANGE COUNTY IDA IS AS FOLLOWS:

IDA

One-percent of the first \$2,000,000 plus one-half percent of amount above that, due at closing.*

Application Fee

\$5,000 non-refundable, due at application, broken down as follows:

IDA Administrative Fee: \$2,500

IDA Bond Counsel Fee: \$12,000-15,000 for straight lease transactions; fee for Tax-exempt transactions to be quoted depending on complexity of deal. **\$2,500 due at application** and balance due at closing for all deals.

NOTE:

IDA reserves the right to seek additional IDA and Bond Counsel fees for exceptionally complex transactions.

Please make all Checks payable to:

Orange County Industrial Development Agency

<u>Mail to</u>: 255-275 Main Street Goshen, New York 10924

*In the event that an applicant does not seek or does not qualify for the IDA's enhanced PILOT or the equivalent of the State's 485-b program, the fee will be a straight one-half percent (0.5%) of the IDA financing benefits provided to the project cost.

<u>Labor Policy</u>

Adopted May 18, 2006, it is the Labor Policy of the Orange County Industrial Development Agency to encourage all companies availing themselves of IDA benefits to use local workforce and pay prevailing wages on their project where possible.

Addendum 1

VILLAGE OF MONROE PLANNING BOARD

7 Stage Road, Monroe, NY 10950 (845) 774-4546 (845) 782-3006 Fax

Gary Parise, Chairman Fred Cocks Geraldine DeAngelis Gregory Syrianos, II David Niemotko David L. Levinson, Attorney Deborah Proulx, Secretary

August 15, 2011

Brandon Stabler, Assistant Project Manager Columbia Development Companies 302 Washington Avenue Ext. Albany, NY 12203

RE:

Crystal Run Healthcare -Site Plan

201-3-1.11, 9

Dear Mr. Stabler:

Enclosed please find a signed SEQR Findings and Determination Statement for the above referenced matter.

Very truly yours,

GARY PARISE

Chairman

VILLAGE OF MONROE PLANNING BOARD

In the Matter of the SEQR Findings for Crystal Run Healthcare

SEQR FINDINGS AND DETERMINATION

-----X

The applicant, Crystal Run Healthcare, has made application to the Village of Monroe Planning Board (hereinafter "planning board") for approval of a medical office building located in a GB zoning district in the Village of Monroe. The property, currently vacant, is situated off Route 17 and is designated on the Village of Monroe tax rolls as Parcel 238, Block 1, Lot 1. The proposed medical office building is to be in excess of 128,000 square feet and to be constructed on the 17 acre parcel. The structure, when finalized, will be a four-story building as viewed from Route 17M and a three-story structure as viewed from the rear.

The "planning board" declared itself lead agency under SEQR. A public hearing concerning the application was opened on June 13, 2011 at which public input was taken, continued to July 18, 2011 and concluded on July 18, 2011.

At the conclusion of the public hearing and after evaluating the engineering plans submitted, public comments and reviewing the traffic study performed by the applicant, and considering the recommendations of the planning board's engineering consultants, the "planning board" makes the following SEOR determinations:

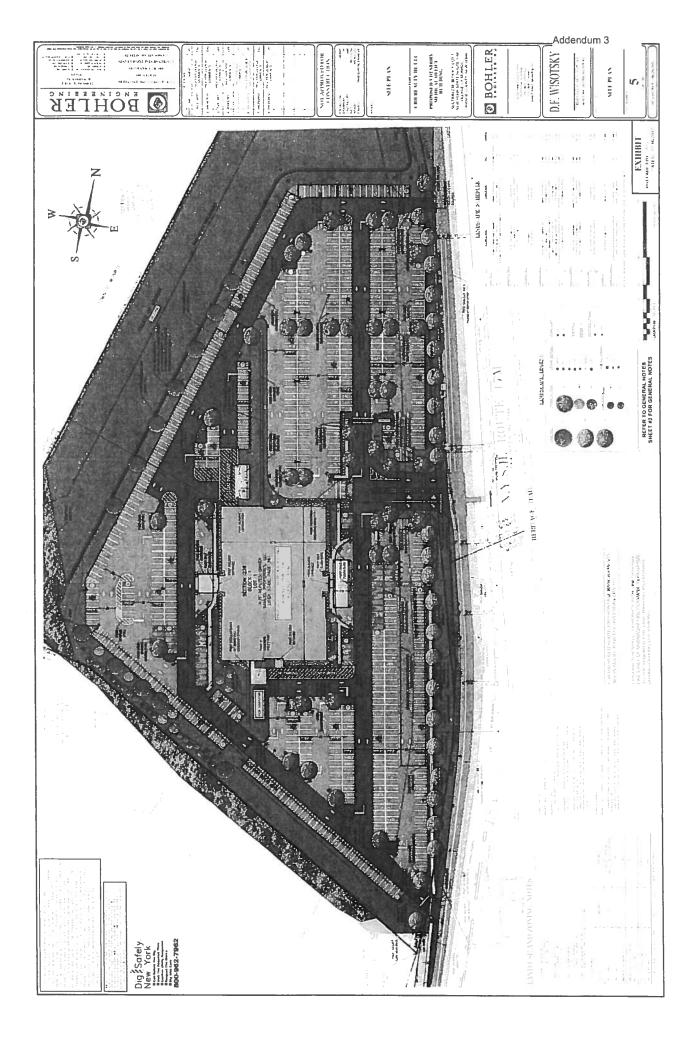
- A. That the proposed application is an "unlisted action" under SEOR; and
- B. After reviewing the potential impacts, the "planning board" issues a negative declaration pursuant to the New York State Environmental Conservation Law.

Dated: August 15, 2011

VILLAGE OF MONROE, NEW YORK

Gary A. Parise, Chairperson of the Planning Board

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			FROFOSE	D F	101	1					
Taxes with savin	gs	128,000	sq.ft. Buildin	g							
			Abatement		Taxable	R	ate***				
	Land*	Building**	Savings		Value		r \$1,000		Taxes		psf
Year 1 (2014)	\$ 76,700	\$ 3,533,300	100.00%	\$	76,700		207.62	\$	15,925	\$	0.12
Year 2	\$ 76,700	\$ 3,533,300	90.00%	\$	430,030	\$	213.85	\$	91,962	\$	0.72
Year 3	\$ 76,700	\$ 3,533,300	80.00%	\$	783,360	\$		\$	172,547	\$	1.35
Year 4	\$ 76,700	\$ 3,533,300	70.00%	\$	1,136,690	\$	226.87	\$	257,885	\$	2.01
Year 5	\$ 76,700	\$ 3,533,300	60.00%		1,490,020	\$	233.68	\$	348,187	\$	2.72
Year 6	\$ 76,700	\$ 3,533,300	50.00%	-	1,843,350	\$		\$	443,676	\$	3.47
Year 7	\$ 76,700	\$ 3,533,300	40.00%		2,196,680	\$	247.91	\$	544,580	\$	4.25
Year 8	\$ 76,700	\$ 3,533,300	30.00%		2,550,010	\$	255.35	\$	651,139	\$	5.09
Year 9	\$ 76,700	\$ 3,533,300	20.00%		2,903,340	\$		\$	763,602	\$	5.97
Year 10	\$ 76,700	\$ 3,533,300	10.00%		3,256,670	\$		\$	882,227	\$	6.89
						İ		\$	4,171,729		
							7				
Taxes without sa	avings										
			Abatement		Taxable		Rate		- manuals - Start - Market - M		
	Land	Building	Savings		Value	pe	r \$1,000		Taxes		psf
Year 1	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	207.62	\$	749,512	\$	5.86
Year 2	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	213.85	\$	771,998	\$	6.03
Year 3	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	220.27	\$	795,158	\$	6.21
Year 4	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	226.87	\$	819,012	\$	6.40
Year 5	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	233.68	\$	843,583	\$	6.59
Year 6	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	240.69	\$	868,890	\$	6.79
Year 7	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	247.91	\$	894,957	\$	6.99
Year 8	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	255.35	\$	921,806	\$	7.20
Year 9	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	263.01	\$	949,460	\$	7.42
Year 10	\$ 76,700	\$ 3,533,300	0.00%	\$	3,610,000	\$	270.90	\$	977,944	\$	7.64
				<u> </u>				\$	8,592,319		
Amount saved								\$	4,420,589		
*2012 Assessed	Value (\$414	,595 Fair Mark	et Value)							-	The state of the s
**\$19,000,000 (ate	on 8/3/12	1		-		-	



James O'Donnell
Acting Executive Director
Office of Business Assistance
Orange County Government center
255 Main Street
Goshen, NY 10924

August 6th, 2012

Hal Teitelbaum, MD, JD, MBA Chief Executive Officer Crystal Run Realty **M**, LLC 155 Crystal Run Road Middletown, NY 10941

RE: IDA APPLICATION

Dear Mr. O'Donnell,

Please find enclosed the following in regard to a proposed Medical Office Building located at 900 Route 17M, Monroe, NY:

- 1. Project Description/White paper
- 2. Orange County IDA Application for Financial Assistance
- 3. Addendum 1: SEQR Negative Declaration
- 4. Addendum 2: Proposed PILOT
- 5. Addendum 3: Site Plan
- 6. Check for \$5,000 for Application Fees

If you have any questions or need additional information, please contact Michelle Koury, MD at 845-703-6103. Thank you for your consideration,

sincerety,

Hal Teitelbaum, MD, JD, MBA

Chief Executive Officer

Crystal Run Healthcare 128,000 sq.ft. Medical Office Expansion, Village of Monroe, Orange County, NY

Background

Crystal Run Healthcare LLP is a physician owned multi-specialty group medical practice providing primary care and subspecialty medical services in the Mid-Hudson Valley region of New York State. Crystal Run Healthcare is one of the three largest employers in the Mid-Hudson Valley region, currently with over 1,300 employees. Crystal Run Healthcare has been in continuous operation since 1982, when Dr. Hal Teitelbaum founded the predecessor practice. The quality of its physicians and its commitment to service excellence have earned Crystal Run Healthcare a premier reputation, with the result that it is one of the fastest growing medical practices in New York State.

Crystal Run Healthcare currently includes more than **250 physicians in over 40 specialties**, practicing in 15 locations. Crystal Run Healthcare was the first private medical practice in NY State, and among the first in the nation, to achieve accreditation by the Joint Commission. In addition, Crystal Run Healthcare's facilities include 6 sites designated as level 3 patient-centered medical homes by the National Committee for Quality Assurance (NCQA). Crystal Run Healthcare was among the first 16 oncology programs in the US to be recognized by the American Society of Clinical Oncology in its "Quality Oncology Practices Initiative." In 2010, Crystal Run Healthcare's executive leadership team was recognized as the top leadership team in group medical practice by HealthLeaders magazine.

Crystal Run Healthcare is working aggressively to transform health care in accordance with the principles expressed in the Affordable Care Act. Specifically, it is focused on the transformation from transaction based care to value based care, adopting an accountable care organization (ACO) model. Toward that end, Crystal Run Healthcare has become an ACO and is one of six NCQA designated early adopters, nationwide, seeking NCQA accreditation as an ACO. Crystal Run Healthcare was a national finalist in the CMS Innovation Center's Pioneer ACO pilot, and is one of the first 27 Accountable Care Organizations approved in the Medicare Shared Savings Program.

Need for Additional Medical Office Space in the Village of Monroe

To meet the needs of our community and growing patient base, Crystal Run Healthcare proposes to construct a 3 ½ story, 128,000 sq.ft. medical office building at 900 Route 17M in the Village of Monroe, Orange County, New York. The new facility will allow us to enhance our presence in Southern Orange County and would replace our current, location (5,500 sq.ft.) in the Village. The new construction will include office space for physicians in the specialties of Allergy & Immunology, Cardiology, Dermatology, Diagnostic Imaging, Electrophysiology, Endocrinology, Family Practice, Gastroenterology, General Surgery, Geriatrics, Infectious Disease, Internal Medicine, Maternal-Fetal Medicine, Nephrology, Neurology, Obstetrics & Gynecology, Oncology & Hematology, Ophthalmology, Orthopedic Surgery, Otolaryngology, Pain Medicine, Pediatrics, Physical Medicine & Rehabilitation, Physical Therapy, Plastic and Reconstructive Surgery, Pulmonary, Rheumatology, Surgical Oncology, Urgent Care, Urology and Vascular Surgery. In addition, the new building will include cutting edge imaging and laboratory facilities.

Project-Provided Regional Benefits

In addition to the creation of **200 construction jobs**, the project will create **452 Net New Permanent Full Time/Equivalent jobs with sustainable wages** through the addition of approximately sixty-seven (67) physicians and approximately three hundred eighty-five (385) new non-physician employees. Approximately 85% (385) of these new jobs will be filled by current members of the Mid-Hudson Region, including the hiring of entry level and under/unemployed persons. Virtually all of the newly hired physicians will be relocating to the area, with a considerable number expected to originate from out of state. Crystal Run Healthcare expects that the new non-physician positions will pay sustainable wages as well as a generous benefit package, including health insurance benefits and a retirement plan. By attracting young, educated physician and non-physician professionals, the proposed project will favorably impact the quality and accessibility of regional health care, contribute to the financial health and vitality of local hospitals, and favorably impact the economy of the region. The development will attract or sustain related businesses (durable medical equipment manufacturers/vendors and pharmacies) as well as a positively impact local retail and dining businesses by providing an increased daytime population.

Crystal Run Healthcare LLP

300 Crystal Run Road Middletown, NY 10941

TD BANK

86591

Route 211

Middletown, NY 10940 55-150/212

Aug 6, 2012

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Memo:

PAY TO THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT ORDER OF

\$

VOID AFTER 90 Days

\$5,000.00

Five Thousand Dollars and 00 Cents

DOLLARS

ORANGE COUNTY INDUSTRIAL DEVELOPMENT ORANGE COUNTY GOVERNMENT CENTER

GOSHEN, NY 10924

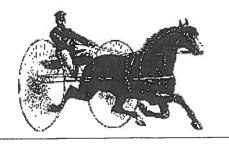
255 MAIN STREET

"B6591" 1:0260136731

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Security features. Details on back.

Daniel T. Connor Superintendent of Schools Telephone: 845-615-6720 FAX: 845-615-6725



GOSHEN CENTRAL SCHOOL DISTRICT 227 MAIN STREET GOSHEN, NEW YORK 10924

Cradle of the Trotter and Birthplace of Webster's Dictionary

August 7, 2012

Mr. James O'Donnell Orange County Industrial Development Agency 255 Main Street Goshen, New York 10924

Dear Mr. O'Donnell:

It is our understanding that CRH Realty VI, LLC. Application for Financial Assistance and proposed PILOT will be on the IDA agenda for the August 15, 2012 meeting. Our Board of Education has been briefed on this proposed PILOT.

In considering the enormous amount of financial assistance CRH Realty would be receiving from the IDA, we would like to request that the proposed abatement savings to CRH Realty be adjusted lower in the early years of the PILOT. This would give the Goshen Central School District PILOT revenue each year which would be closer to what the property owner would be paying in taxes, if there was no abatement.

Thank you for your consideration in this matter.

Sincerely.

Daniel T. Connor

Superintendent of Schools



Town of Wallkill IDA

99 Tower Dr – Building A – Middletown, NY 10941-2026 **Town Hall: (845) 692-7832 Fax: (845) 692-2546**

July 18, 2012

Robert Armistead, Chairman Orange County Industrial Development Agency Orange County Government Center 255 Main Street Goshen, New York 10924

Re: <u>Crystal Run Healthcare</u>

Dear Chairman Armistead:

On behalf of the Town of Wallkill Industrial Development Agency ("TOWIDA"), I am writing to you today to advise that our agency has no objection to the Orange County Industrial Development Agency processing the application of Crystal Run Healthcare with regard to its planned relocation of back office operations to Rykowski Lane within the Town of Wallkill.

The proposed project is an office building of approximately 60,000 square feet which will ultimately provide space for 400 employees, 200 of whom will be newly hired over the course of time.

Please be advised that TOWIDA supports the proposed project, which has already received approval from the Town of Wallkill Planning Board. Please note however, that the Town of Wallkill would like to be apprised of the progress of Crystal Run's application. Furthermore, TOWIDA and the Town of Wallkill reserve the right to provide input with regard to said application as same may pertain to the health, welfare, safety of the residents of the Town of Wallkill and any possible tax impacts upon our residents. Please contact the undersigned with any questions.

Very truly yours.

Daniel C. Depew, Chairman

ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY STATE OF NEW YORK

In The Matter of

Re: CRH REALTY VI, LLC

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Town of Wallkill
Town Hall
99 Tower Drive
Middletown, New York
July 23, 2012
10:00 a.m.

B E F O R E: JAMES O'DONNELL
Acting Executive Director

Orange County IDA

FRANCES ROTH
Court Stenographer
168 North Drury Lane
Newburgh, New York 12550
Telephone (845) 566-1641

APPEARANCES:

LAW OFFICE OF KEVIN T. DOWD Attorney for IDA 46 Daisy Lane Montgomery, New York 12549

Also Present: Columbia Development Companies

302 Washington Avenue Ext.

Albany, NY 12203

BY: RICHARD A. ROSEN, Vice President

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3	MR. O'DONNELL: I'd like to call the meeting
4	to order of the Orange County IDA and Crystal Run
5	Healthcare. And today is Monday, July 23rd and
6	it's 10 a.m. and we're at the Town Hall in the
7	Town of Wallkill. I'd ask everyone to please
8	turn off their cell phones and please stand for
9	the Pledge of Allegiance.
LO	(Whereupon, the Pledge of Allegiance was
11	recited.)
12	MR. O'DONNELL: Introductions I'll start
13	with myself, I'm the Deputy County Executive for
14	Orange County. I'm also the Executive Director
15	for Orange County Industrial Development Agency.
16	to my left is our new Orange County IDA attorney,
17	Kevin Dowd, this is his first public meeting,
18	welcome aboard to the IDA. And we have our
19	stenographer, Frances Roth, with us, thank you.
20	We also have the Supervisor for the Town of
21	Wallkill, Dan Depew present in the audience,
22	appreciate you coming in. This meeting is for
23	informational purposes only. No action will be
24	taken here today. And we're here today just to

gather public comments on the project. The

	CRH	REALTY	VI,	LLC
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information will be then taken back to the IDA Board, seven members will read the transcript of this hearing and any action taken on it will be based on the public comments and the merits of the application. I ask Kevin to read the notice of public hearing, please.

MR. DOWD: Notice of Public Hearing. is hereby given that a public hearing pursuant to Article 18-A of the New York General Municipal Law will be held by the Orange County Industrial Development Agency on Monday, July 23, 2012 at 10 a.m. local time in the board room of the Wallkill Town Hall, Building A, 99 Tower Drive, Middletown, New York in connection with the following matter. CRH Realty VI, LLC, a New York limited liability company for itself or on behalf of an entity formed or to be formed, (collectively, the "Company"), has submitted an application, (the "Application") to the Agency requesting the Agency's assistance with respect to a certain project (the "Project") consisting of one (i) the acquisition by the Agency of a leasehold interest in approximately 7.70 acre parcel of vacant land located on Rykowski

CRH REALTY VI, LLC

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3	Lane in the Town of Wallkill, Orange County, New
4	York (the "Land") being more particularly
5	described as TMID numbers 60-1-106, 60-1-107,
6	60-1-108 and $60-1-109$, (ii) the acquisition and
7	construction on the land of an approximately
8	60,000 square foot three story building and
9	related improvements to be used by the company
10	and its tenants for office and related space (the
11	"Improvements") and (iii) the acquisition and
12	installation in and around the improvements of
13	certain items of equipment and other tangible
14	personal property including but not limited to
15	HVAC systems, plumbing and electrical fixtures,
16	elevators and office furniture (collectively the
17	"Equipment") and together with the Land and the
18	Improvements (the "Facility"). The Agency will
19	acquire title to or a leasehold interest in the
20	Facility and lease the Facility back to the
21	Company. The Company will operate the Facility
22	during the term of the lease. At the end of the
23	lease term, the Company will purchase the
24	Facility from the Agency or if the Agency holds a
25	leasehold interest, the leasehold interest will

CRH REALTY VI, LLC

be terminated. The Agency contemplates that it
will provide financial assistance (the "Financial
Assistance") to the Company in the form of sales
and use tax exemptions, a mortgage recording
tax exemption, consistent with the policies of
the Agency and a real property tax abatement. A
representative of the Agency will be at the
above-stated time and place to present a copy of
the Company's project application, including a
cost benefit analysis and hear and accept written
and oral comments from all persons with views in
favor of or opposed to or otherwise relevant to
the proposed financial assistance. Dated:
July 6, 2012 by the Orange County IDA
MR. O'DONNELL: Thank you, Kevin. Just to

MR. O'DONNELL: Thank you, Kevin. Just to give you from the IDA's perspective just a brief description of the tax breaks they have applied for is the sales tax break would be \$308,750, all of these numbers are approximates, mortgage tax would be \$123,900, and the property tax abatement 10 year PILOT would be \$1,052,858 over the course of those 10 years. New jobs created by this expansion project are 200 and retained jobs which are just as important if not important more

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important is 300 retained jobs. During the process of construction jobs there will be 150 construction jobs and the payroll, the yearly payroll will be for the new jobs 3.4 million and retained jobs 10 million. At this time, there's a company representative, Mr. Rosen, if you'd like to give a brief overview. Again, this isn't a planning board meeting but a brief overview of the project.

MR. ROSEN: Good morning. Again, my name is Richard Rosen, I'm with Columbia Development.

I'm here today representing Crystal Run

Healthcare. As many of you probably know,

Crystal Run is one of the larger private

employers in Orange County. We have successfully developed several projects over the last five years as far as new real estate which has housed their expansion and has allowed them to remain competitive in this very competitive field of healthcare. What we're proposing at Rykowski Lane is a three story, 60,000 square foot building. It will be for a call center, what I will call back office space which will be a support to the primary goal of providing

2	healthcare to the community here in Wallkill as
3	well as all around Orange County. As stated in
4	the application, we're here today to discuss this
5	14.6 million dollar project. It will be
6	completed hopefully within 10 months, depending
7	on when we start. We're hoping to start the
8	project sometime this fall. We have conditional
9	site plan approval from the Town of Wallkill
10	Planning Board. It's been a very pleasant
11	process working with the town in trying to fast
12	track and develop this project because Crystal
13	Run Healthcare has in the past outsourced this
14	type of work to call centers before and found out
15	that it wasn't providing the, what they consider
16	professional and proper service to their
17	clientele. So they decided to bring all these
18	things back in-house. They're bursting at the
19	seams in their other facility so this new
20	facility is necessary to not only retain these
21	jobs but with this aggressive growth plan over
22	the next five years they plan on adding roughly
23	200 new jobs to this location. And what's really
24	not told in the story or in the application as
25	they decompress and move these people from our

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facilities to this new facility, it will allow future expansion in the existing facilities for more clinical space to bring in more physicians, more healthcare programs. So overall, this is a very positive growth plan for Crystal Run Healthcare. Like we mentioned in our application, we're here today seeking the IDA's assistance for mortgage recording tax, sales tax and a 10 year PILOT for real estate taxes. And if anyone has any questions, I'd be happy to answer them.

MR. O'DONNELL: Thank you. Mr. Supervisor, any comments?

SUPERVISOR DEPEW: Yeah. As the Town
Supervisor of the Town of Wallkill, I also serve
as Chairman of the IDA for the Town of Wallkill.
And I spoke with members of the IDA and they felt
no concern in sending that to the Orange County
IDA to review this case. We have not been
reviewing cases recently although we may in the
future start doing so again. So at this time, we
agree that you guys review that case. We have
also recognized that the Orange County IDA has
been the agency that has reviewed Crystal Run

CRH REALTY VI, LLC

2	Healthcare's previous applications in the Town of
3	Wallkill for PILOTS and things of that nature.
4	So we see no discrepancy with that. We also
5	believe that the IDA of Orange County in a
6	recommendation from us should stick to no more
7	than what they have given Crystal Run to develop
8	in the Town of Wallkill. In the past, there was
9	some discussion, I don't know exactly where it
10	stemmed from about maybe doing a 15 year PILOT
11	for Crystal Run here in Wallkill and we in
12	Wallkill discourage that and recommend that you
13	don't do that. But certainly if you can get them
14	to build the building, commit to the Rykowski
15	Lane site, develop it in a manner in which they
16	have already received preliminary approval from
17	the town board so we know that they can fit
18	there, it would work there and they stick to the
19	minimum of, you know, the maximum of a 10 year
20	PILOT, we think it would be a good thing. We do
21	recognize that this is important for Wallkill
22	just because of what the gentleman had just
23	previously said in the fact that we currently
24	have two Crystal Run Healthcare facilities in the
25	town now and we know that once some of the office

CRH REALTY VI, LLC

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work can be moved from those facilities into the new facility on Rykowski Lane we'd probably see an increase of jobs for medical professionals in the two existing facilities in addition to the jobs that will be created being brought from other facilities in the Hudson Valley. As you may know and as we certainly do know, Crystal Run is not limited just to Orange County and their ability to leave the county and go somewhere else is certainly of a high potential, which is one of the reasons why we have worked to jettison this project forward as quick as possible through the planning process to show them that the Town of Wallkill and Orange County is a very solid place to develop a business and we'd actual support the project. And if you find along the way that there's other projects that you need help from us on you'll let us know.

MR. O'DONNELL: Thank you. Mr. Miller from the Goshen School District, would you like to make any comments?

MR. MILLER: Just I'm here on behalf of trying to collect information, some has been provided to me. One of the questions I have is

1	CRH REALTY VI, LLC
2	what is the present property assessed at and what
3	would be the loss when we go to the year one
4	PILOT?
5	MR. O'DONNELL: There is no loss, okay,
6	cause we don't go backwards, alright, so whatever
7	taxes they pay now they'll continue to pay on a
8	new assessment. Okay? It's just on the new
9	assessment and it's 10 percent, 20, 30, 40 up
10	through the years increases 10 percent. All of
11	our PILOTS we never go backwards. So whatever
12	taxes are paid on the property today remains and
13	it's only a tax break on the new assessment on
14	the new building. So you never lose money.
15	MR. MILLER: What's year one of the PILOT?
16	MR. O'DONNELL: Ten.
17	MR. MILLER: What year?
18	MR. O'DONNELL: Well, depends when they
19	start construction.
20	MR. ROSEN: Depends on the completion of
21	construction.
22	MR. MILLER: It could be three years out
23	from now?
24	SUPERVISOR DEPEW: Be like next year, 2013.
25	MR ROSEN. If it's three years I'm in

1	CRH REALTY VI, LLC
2	trouble.
3	MR. MILLER: Is it typical to, this
4	arrangement seems to be a lease from the IDA?
5	MR. O'DONNELL: It's a, all PILOTS are lease
6	arrangements until the end of the PILOT, right?
7	MR. MILLER: So the IDA is financing the
8	cost of construction?
9	MR. O'DONNELL: No, no, we don't put up
10	any money, it's all their money and just legally
11	the lease through the PILOT.
12	MR. DOWD: Correct. Basically, what they're
13	getting are breaks on like sales tax, use tax for
14	the materials that they put into the building to
15	build the buildings and they're getting, when we
16	lease the property they're getting a tax
17	abatement as pursuant to PILOT agreement. And
18	there's also mortgage tax recording fee that the
19	also get exempt from. IDA does not spend money
20	on this project, they give them the break to
21	build the buildings and bring the business here.
22	MR. MILLER: They'd ultimately be buying it
23	back?
24	MR. DOWD: It's a lease.
25	MR. O'DONNELL: It's not bought back.

1	CRH REALTY VI, LLC
2	MR. DOWD: The lease of the property would
3	be given back to Crystal Run at the end of the
4	PILOT.
5	MR. MILLER: Thank you.
6	MR. O'DONNELL: You're welcome. Any other
7	public comments at this time?
8	MR. DOWD: Mr. Chairman, just one thing. On
9	your application, Mr. Rosen, on page six you're
10	listing the school district as Chester Union
11	Free. Apparently, it's Goshen. So you may want
12	to correct your application.
13	MR. ROSEN: Yes, we do.
14	SUPERVISOR DEPEW: He wouldn't have been
15	able to get the approval that quick in Chester.
16	MR. DOWD: I'm assuming that since you got a
17	site plan approval conditionally that SEQRA has
18	already been completed?
19	MR. ROSEN: That's correct.
20	MR. DOWD: Negative declaration issued?
21	MR. ROSEN: That's correct.
22	MR. DOWD: Can we get a copy of that?
23	MR. ROSEN: I'll get you a copy.
24	MR. O'DONNELL: Just send us a new sheet.
25	MR. MILLER: When do you anticipate voting

1	CRH REALTY VI, LLC
2	on this action?
3	MR. O'DONNELL: This month and that's the
4	third Wednesday of every month over at Stewart
5	Airport, 4 Crotty Lane, Town of New Windsor at
6	the Orange County Business Accelerator building
7	and the meetings normally start at 2:00 p.m. If
8	there's a change to that, I'll get ahold of you.
9	MR. MILLER: And you'll take written
10	comments before then?
11	MR. O'DONNELL: Sure, send them to me.
12	MR. MILLER: Thank you.
13	MR. O'DONNELL: You're welcome. At this
14	time, I'll close the public hearing. The time is
15	10:21 a.m. Thank you all for appearing.
16	
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19	********
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3	
4	C-E-R-T-I-F-I-C-A-T-I-O-N
5	
6	I, FRANCES ROTH, a Stenographic Reporter and Notary Public
7	of the State of New York, do hereby certify:
8	
9	That the foregoing is an accurate record of the testimony,
10	as given, to the best of my knowledge and belief, the same
11	having been stenographically recorded by me and transcribed
12	under my supervision.
13	
14	That I am not related to any of the parties involved in
15	this matter, and that I have no personal interest
16	whatsoever in the outcome thereof.
17	
18	
19	
20	FRANCES ROTH
21	
22	
23	
24	
25	

Motion By:	
Seconded By:	

FINAL RESOLUTION

(CRH Realty VI, LLC Project)

A regular meeting of the Orange County Industrial Development Agency was held on August 15, 2012 at 3:00 p.m. (local time) at the Orange County Business Accelerator, 4 Crotty Lane, Suite 100, New Windsor, New York 12553.

After the meeting had been duly called to order, the Chairman announced that among the purposes of the meeting was to consider and take action on certain matters pertaining to a proposed project for the benefit of CRH Realty VI, LLC (the "Company").

RESOLUTION AUTHORIZING THE ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY TO (i) TAKE TITLE TO OR A LEASEHOLD INTEREST IN AN APPROXIMATELY 7.70-ACRE PARCEL OF VACANT LAND LOCATED ON RYKOWSKI LANE IN THE TOWN OF WALLKILL, ORANGE COUNTY, NEW YORK (THE "LAND"); (ii) APPOINT CRH REALTY VI, LLC AS ITS AGENT TO UNDERTAKE A CERTAIN PROJECT AS MORE FULLY DESCRIBED BELOW; (iii) NEGOTIATE AND EXECUTE A LEASE AGREEMENT, LEASEBACK AGREEMENT AND RELATED PAYMENT-IN-LIEU-OF-TAX AGREEMENT; (iv) PROVIDE FINANCIAL ASSISTANCE TO THE COMPANY IN THE FORM OF (A) A SALES AND USE TAX EXEMPTION FOR PURCHASES AND RENTALS RELATED TO THE ACQUISITION, CONSTRUCTION AND EQUIPPING OF THE PROJECT, (B) A PARTIAL REAL PROPERTY TAX ABATEMENT THROUGH THE PILOT AGREEMENT; AND (C) IF NECESSARY, A RECORDING TAX EXEMPTION FOR FINANCING MORTGAGE RELATED TO THE PROJECT; AND (v) EXECUTE RELATED DOCUMENTS.

WHEREAS, by Title 1 of Article 18-A of the General Municipal Law of the State of New York, as amended, and Chapter 390 of the Laws of 1972 of the State of New York, as amended (hereinafter collectively called the "Act"), the **ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY** (hereinafter called the "Agency") was created with the authority and power to own, lease and sell property for the purpose of, among other things, acquiring, constructing and equipping civic, industrial, manufacturing and commercial facilities as authorized by the Act; and

WHEREAS, CRH REALTY VI, LLC (the "Company"), for itself or on behalf of an entity to be formed (the "Company"), has submitted an application (the "Application") to the Agency requesting the Agency's assistance with respect to a certain project (the "Project") consisting of (i) the acquisition by the Agency of a leasehold interest in an approximately 7.70-acre parcel of vacant land located on Rykowski Lane in the Town of Wallkill, Orange County, New York (the "Land", being more particularly described as TMID Nos. 60-1-106, 60-1-107,

60-1-108 and 60-1-109), (ii) the acquisition and construction on the Land of an approximately 60,000 square foot three-story building and related improvements to be used by the Company and its tenants for office and related space (the "Improvements"); and (iii) the acquisition and installation in and around the Improvements of certain items of equipment and other tangible personal property including, but not limited to, HVAC systems, plumbing and electrical fixtures, elevators and office furniture (collectively, the "Equipment" and, together with the Land and the Improvements, the "Facility"); and

WHEREAS, pursuant to General Municipal Law Section 859-a, on July 23, 2012, at 10:00 a.m. local time, in the Board Room of the Wallkill Town Hall, Building A, 99 Tower Drive, Middletown, New York 10941, the Agency held a public hearing with respect to the Project and the proposed financial assistance being contemplated by the Agency (the "Public Hearing") whereat interested parties were provided a reasonable opportunity, both orally and in writing, to present their views. A copy of the Minutes of the Public Hearing along with the Notice of Public Hearing published and forwarded to the affected taxing jurisdictions ten (10) days prior to said Public Hearing are attached hereto as Exhibit A; and

WHEREAS, it is contemplated that the Agency will (i) designate the Company as its agent for the purpose of acquiring, constructing and equipping the Facility pursuant to an agent agreement (the "Agent Agreement"), (ii) negotiate and enter into a lease agreement (the "Lease Agreement"), leaseback agreement (the "Leaseback Agreement") and payment-in-lieu-of-tax agreement (the "PILOT Agreement") with the Company, (iii) take title to or a leasehold interest in the Land, the Improvements, the Equipment and personal property constituting the Project (once the Lease Agreement, Leaseback Agreement and PILOT Agreement have been negotiated), and (iii) provide financial assistance to the Company in the form of (a) a sales and use tax exemption for purchases and rentals related to the acquisition, construction and equipping of the Project, (b) a partial real property tax abatement through the PILOT Agreement, and (c) if necessary, a mortgage recording tax exemption for financing related to the Project; and

WHEREAS, on June 24, 2012, the Town of Wallkill Planning Board issued a negative declaration (the "Negative Declaration") under Article 8 of the Environmental Conservation Law and 6 N.Y.C.R.R. Part 617 (collectively referred to as "SEQRA") regarding the Project, a copy of which is attached hereto as Exhibit B; and

WHEREAS, the Agency was identified as an involved agency by the Town of Wallkill Planning Board with respect to the SEQRA review that was conducted for the Project; and

WHEREAS, the Lease Agreement, Leaseback Agreement, PILOT Agreement and related documents have been negotiated and are presented to this meeting for approval and execution.

NOW, THEREFORE, BE IT RESOLVED BY THE MEMBERS OF ORANGE COUNTY INDUSTRIAL DEVELOPMENT AGENCY AS FOLLOWS:

<u>Section 1</u>. The Company has presented an application in a form acceptable to the Agency. Based upon the representations made by the Company to the Agency in the Company's

application and other correspondence submitted by the Company to the Agency, the Agency hereby finds and determines that:

- (A) By virtue of the Act, the Agency has been vested with all powers necessary and convenient to carry out and effectuate the purposes and provisions of the Act and to exercise all powers granted to it under the Act; and
- (B) It is desirable and in the public interest for the Agency to appoint the Company as its agent for purposes of acquiring, constructing and equipping the Project; and
- (C) The Agency has the authority to take the actions contemplated herein under the Act; and
- (D) The action to be taken by the Agency will induce the Company to develop the Project, thereby increasing employment opportunities in Orange County and otherwise furthering the purposes of the Agency as set forth in the Act; and
- (E) The Project will not result in the removal of a civic, commercial, industrial, or manufacturing plant of the Company or any other proposed occupant of the Project from one area of the State of New York (the "State") to another area of the State or result in the abandonment of one or more plants or facilities of the Company or any other proposed occupant of the Project located within the State; and the Agency hereby finds that, based on the Company's application, to the extent occupants are relocating from one plant or facility to another, the Project is reasonably necessary to discourage the Project occupants from removing such other plant or facility to a location outside the State and/or is reasonably necessary to preserve the competitive position of the Project occupants in their respective industries; and
- (F) Based upon a review of the Application and the coordinated SEQRA review of the Project completed by the Town of Wallkill Planning Board (the "Planning Board"), the Agency hereby:
 - (i) consents to and affirms the status of the Planning Board as Lead Agency for purposes of completing a coordinated SEQRA review of the Project;
 - (ii) determines that the proceedings undertaken by the Planning Board as Lead Agency regarding the Project satisfied the requirements of SEQRA;
 - (iii) ratifies the Negative Declaration issued by the Planning Board on June 24, 2012 for the Project; and
 - (iv) determines that all of the provisions of SEQRA that are required to be complied with as a condition precedent to the approval of the Financial Assistance contemplated by the Agency with respect to the Project and the participation by the Agency in undertaking the Project have been satisfied.

Section 2. Subject to the Company executing the Agent Agreement and the delivery to the Agency of a binder, certificate or other evidence of liability insurance policy for the Project satisfactory to the Agency, the Agency hereby authorizes the Company to proceed with the acquisition, construction and equipping of the Project and hereby appoints the Company as the true and lawful agent of the Agency: (i) to acquire, construct and equip the Project; (ii) to make, execute, acknowledge and deliver any contracts, orders, receipts, writings and instructions, as the stated agent for the Agency with the authority to delegate such agency, in whole or in part, to agents, subagents, contractors, and subcontractors of such agents and subagents and to such other parties as the Company chooses; and (iii) in general, to do all things which may be requisite or proper for completing the Project, all with the same powers and the same validity that the Agency could do if acting in its own behalf; provided, however, the Agent Agreement shall expire on December 31, 2013 (unless extended for good cause by the Executive Director of the Agency) if the Lease Agreement, Leaseback Agreement and PILOT Agreement contemplated have not been executed and delivered.

Section 3. The Chairman, Vice Chairman and/or the Executive Director of the Agency are hereby authorized, on behalf of the Agency, to negotiate and execute (A) the Lease Agreement whereby the Company leases the Project to the Agency, (B) the related Leaseback Agreement conveying the Project back to the Company, and (C) the PILOT Agreement; provided, that, (i) the rental payments under the Leaseback Agreement include payments of all costs incurred by the Agency arising out of or related to the Project and indemnification of the Agency by the Company for actions taken by the Company and/or claims arising out of or related to the Project; and (ii) the terms of the PILOT Agreement are consistent with the Agency's Uniform Tax Exemption Policy or the procedures for deviation have been complied with.

Section 4. The Chairman, Vice Chairman and/or Executive Director of the Agency are hereby authorized, on behalf of the Agency, to execute and deliver any mortgage, assignment of leases and rents, security agreement, UCC-1 Financing Statements and all documents reasonably contemplated by these resolutions or required by any Lender identified by the Company (the "Lender") up to a maximum principal amount necessary to undertake the Project, acquire the Facility and/or finance or refinance equipment and other personal property and related transactional costs (hereinafter, with the Lease Agreement, Leaseback Agreement and PILOT Agreement are collectively referred to as, the "Agency Documents"); and, where appropriate, the Secretary or Assistant Secretary of the Agency is hereby authorized to affix the seal of the Agency to the Agency Documents and to attest the same, all with such changes, variations, omissions and insertions as the Chairman, Vice Chairman and/or Executive Director of the Agency shall approve, the execution thereof by the Chairman, Vice Chairman and/or Executive Director of the Agency to constitute conclusive evidence of such approval; provided in all events recourse against the Agency is limited to the Agency's interest in the Project.

Section 5. The officers, employees and agents of the Agency are hereby authorized and directed for and in the name and on behalf of the Agency to do all acts and things required and to execute and deliver all such certificates, instruments and documents, to pay all such fees, charges and expenses and to do all such further acts and things as may be necessary or, in the opinion of the officer, employee or agent acting, desirable and proper to effect the purposes of

the foregoing resolutions and to cause compliance by the Agency with all of the terms, covenants and provisions of the documents executed for and on behalf of the Agency.

<u>Section 6</u>. These Resolutions shall take effect immediately.

The question of the adoption of the foregoing Resolution was duly put to vote on roll call, which resulted as follows:

	<u>Yea</u>	Nay	Absent	<u>Abstain</u>
Robert Armistead				
Mary Ellen Rogulski				
Stephen Brescia				
John Steinberg, Jr.				
Henry VanLeeuwen				
Robert Schreibeis, Sr.				
Russell O. Vernon				

The Resolutions were thereupon duly adopted.

STATE OF NEW YORK) COUNTY OF ORANGE) ss:

I, the undersigned Acting Secretary of the Orange County Industrial Development Agency, DO HEREBY CERTIFY:

That I have compared the foregoing extract of the minutes of the meeting of the Orange County Industrial Development Agency (the "Agency") including the resolution contained therein, held on August 15, 2012, with the original thereof on file in my office, and that the same is a true and correct copy of the proceedings of the Agency and of such resolution set forth therein and of the whole of said original insofar as the same relates to the subject matters therein referred to.

I FURTHER CERTIFY that all members of said Agency had due notice of said meeting, that the meeting was in all respects duly held and that, pursuant to Article 7 of the Public Officers Law (Open Meetings Law), said meeting was open to the general public, and that public notice of the time and place of said meeting was duly given in accordance with Article 7.

I FURTHER CERTIFY that there was a quorum of the members of the Agency present throughout said meeting.

I FURTHER CERTIFY that as of the date hereof, the attached resolution is in full force and effect and has not been amended, repealed or modified.

IN WITNESS WHEREOF, I have hereunto set my hand and seal of said Agency this 15th day of August, 2012.

James D. O'Donnell, Acting Secretary





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Manufacturing industry taps colleges for help with alternative credential

Submitted by Paul Fain on July 18, 2012 - 3:00am

Potential "disruptions" to higher education typically portend a diminished role for the academy in workforce training, as students ditch college for, well, something else. But one of the most promising alternative credentialing movements – the manufacturing industry's system [1] of stackable certificates – has actually led to a deeper, more symbiotic relationship between employers and colleges.

The growing partnership has also given rise to a blended model of higher education, where the manufacturing industry takes the lead on standards for competency-based education, with a helping hand from colleges, which then provide the traditional degree path.

For example, Harper College, a community college in Illinois, last month launched a <u>program</u> 121 where students can earn industry-endorsed certificates in manufacturing. And 54 companies have agreed to hire students from the two-year college as paid interns, as soon as students complete the first level certificate, which, at 16 credits, can be earned in less than four months.

If Harper students thrive in their internships and are able to progress in their manufacturing careers without earning more credentials, everybody wins (except for the college's graduation rate). But even better if students decide to continue their educations and work toward more advanced certificates or degrees.

This hybrid approach, with both employers and colleges at the table, is a promising way to "bridge the worlds of workplace competencies and postsecondary education," Louis Soares, a senior fellow at the Center for American Progress, wrote in a recent report [3].

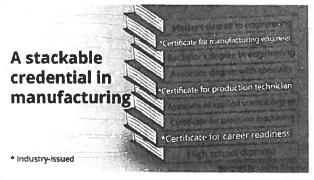
Going It Alone?

That's not to say that manufacturers and colleges always see eye-to-eye. In fact, many companies feel higher education has failed to create a pipeline of skilled workers. An estimated 600,000 manufacturing jobs are currently unfilled.

"We're dealing with an industry that has lost a lot of faith in working with education," said Jacey Wilkins, a spokeswoman for the Manufacturing Institute, which is affiliated with the National Association of Manufacturers. In particular, Wilkins said manufacturers have been frustrated with the dismantling of vocational education.

So the institute decided to take matters into its own hands, and came up with standards for the education of manufacturing employees. The group <u>created</u> [4] its manufacturing skills certification system in 2009. The "stackable" credentials include <u>four tiers</u> [5] of competency for applicants and veteran employees to demonstrate, ranging from basic aptitude – like showing that they can get to work on time and work in teams – to proving that they have high-tech skills in <u>specialized manufacturing fields</u> [6], like machinery or medical technology.

The certifications are stackable because they build on each other, with each level presumably having value but also leading to a next



step, which can in turn lead to promotions on the job.

Plenty of praise rolled in for the certification system, including from President Obama. But there's a problem: manufacturers themselves have been slow to recognize the certification, relying on the old standby of college-issued certificates and degrees, many of which do not address the key competencies needed in manufacturing jobs.

That's where higher education, most notably the University of Phoenix and a growing number of community colleges, has stepped in to give the stackable credential system a fighting chance to become widely accepted.



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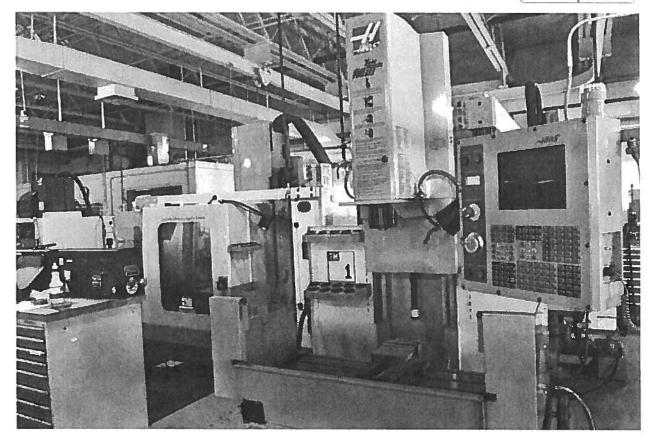
Combining brains, brawn

At HVCC, students acquire skills critical to advanced manufacturing By Eric Anderson
Published 09:46 p.m., Saturday, July 7, 2012

VIEW: LARGER | HIDE

4 of 6 ◀ PREV





Computer numerical controlled machines in HVCC's Manufacturing Technical Systems lab Thursday July 5, 2012. (John Carl D'Annibale / Times Union)















Take Today's Poll

Sustained hot weather has finally arrived in the Capital Region. How are you keeping cool?

- Other
- Favorite shade tree
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- No opinion
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Troy

The machine shop at Hudson Valley Community College is a place of opportunity. Learn the skills here, earn a degree, and a lucrative career is virtually guaranteed.

For local companies, the school's manufacturing technical systems program meets a critical need.

"Frankly, we would not be able to find candidates locally without the HVCC program," said David William Davis, president and chief operating officer of Simmons Machine Tool Corp. in Menands.

It wasn't always so. The HVCC program dates from the 1950s, but as recently as half a dozen years ago, "we were having a tough time," said David Larkin, a professor in the program.

"Then people started waking up, saying we needed trained people," he added.

The people who graduate from the HVCC program are trained in operating computer numerical control, or CNC, machines. These machines are integral to advanced manufacturing techniques.

Students are trained in computer aided design and manufacturing, and must know their way around a spreadsheet and have a grounding in statistics.

General Electric Co. and Watervliet Arsenal are among the local employers that depend on HVCC for trained machinists, programmers, tool and die makers and other specialists to keep manufacturing operations humming.

The demand for machinists has surged as an aging baby boom workforce nears retirement and American manufacturers return more production to domestic plants.

"A lot of companies that moved overseas, they're moving back now," Larkin said.

Meanwhile, companies that once ran their own apprenticeship programs are turning to community colleges such as HVCC to take over the training.

"With the rigorous academic criteria, the employer has more comfort in terms of hiring," said F. Michael Tucker, president and CEO of the Albany-based Center for Economic Growth.

"It helps local employers because they have a pipeline where they're confident in their qualifications," Tucker said.

The numbers are still small.

The HVCC program expects to graduate 40 students next May from the program. And 35 of those already have full-time jobs lined up, even before they've entered their senior year.

Starting salaries, according to HVCC, are typically in the \$30,000 to \$40,000 range, with graduates moving to \$60,000 within a short time.

Those who specialize, the school adds, "generally have much greater earning potential."

Students who maintain a 3.0 grade point average basically have a free ride, with tuition, books and fees paid for by their sponsoring companies.

This coming school year, the program will expand to two full-time day sections totaling 36 seats and a four-year, part-time section adding another 18 seats, for a total of 54 available spots for students.

Manufacturers have already hired 25 of the potential graduates, Larkin said.

On Tuesday, GE CEO Jeffrey Immelt will be in the Capital Region for the opening of the company's new advanced battery plant in Schenectady. Later, he will meet with area chief executives to talk about advanced manufacturing and keeping the Capital Region competitive.

On July 16, HVCC and Rensselaer Polytechnic Institute will host the gathering of computer numerical control educators at HVCC's Bulmer Telecommunications Center on the Troy campus.

The event, the Haas Technical Education Center Americas CNC Educators Conference, is expected to draw 150 educators, manufacturers and others from Asia and Europe, as well as North America.

Davis of Simmons Machine Tool says that while HVCC is doing its part, anywhere from 600,000 to one million manufacturing jobs are going unfilled even as the unemployment rate remains "stubbornly high."

"Our focus has been on building the 'brains' side of the business while we outsourced the brawn side to places like Mexico and China," he said last week. "This simply doesn't work when

manufacturing highly engineered, high value goods, and it certainly doesn't sustain a middle class that was the envy of the world for the last half of last century."

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